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# **CIPRNet**

### Critical Infrastructure Preparedness and Resilience Research Network

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Thematic Priority: FP7 Cooperation, Theme 10: Security

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## D9.82 - Courses inside the Homeland Security Master (edition 2)

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#### Università Campus Bio-Medico di Roma (UCBM)

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PP	Restricted to other programme participants (including the Commission Services)	
RE	Restricted to a group specified by the consortium (including the Commission Services)	
CO	Confidential, only for members of the consortium (including the Commission Services)	

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### 1 Introduction

Internal and external training activities represent a mandatory cornerstone for the creation of a European community able to support the realization of EISAC (European Infrastructures Simulation & Analysis Centre) and to exploit its functionalities. CIPRNet will arrange specific training activities aiming to provide basic and advanced knowledge about Critical Infrastructure MS&A (Modelling, Simulation and Analysis) targeted to a broad range of personnel related to CI (including, but not limited to, local administrations, utilities personnel, emergency operators and managers, security & safety operators and managers, CIP researchers, CIP policy makers, etc.).

The courses inside the Post Graduate Master in Homeland Security consist of three training editions scheduled for 2014, 2015, and 2016 in Rome. The courses consist of a generic part for each episode, dealing with basic knowledge in MS&A (repeated at each episode), followed by a more advanced part specified as following:

- ✓ Edition 2014: Federated Simulation and Open MI platform
- ✓ Edition 2015: Decision Support System (DSS)
- ✓ Edition 2016: What-if Analysis (WIA)

During the course, the attendees also have the opportunity to practice with the tools developed within the CIPRNet project (i.e. federated simulation, decision support systems and 'what if' analysis, within the three editions). This approach will certainly foster the new generation of risk assessment/management tools, which will enable an easier and more effective management of crises.

The first edition, conducted in 2014, is documented in CIPRNet deliverable D9.81. This deliverable D9.82 describes in details the second edition of the course inside the Post Graduate Master in Homeland Security in terms of training materials, scheduling and attendees' feedback monitoring. The structure of this document is composed of two sections: the first section presents the course in terms of venue, programme and attendees. The annexes collect the material prepared for the course and/or collected during the course.

### 1.1 Acronyms

Acronym	Explanation
СІ	Critical Infrastructure
CIP	Critical Infrastructure Protection
CIPMA	Critical Infrastructure Protection Modelling and Analysis
CIPRNet	Critical Infrastructure Preparedness and Resilience Research Network
CISIA	Critical Infrastructure Simulation by Interdependent Agents
DB	Database
DIESIS	Design of an Interoperable European Federated Simulation Network for CI
DSS	Decision Support System
EISAC	European Infrastructures Simulation & Analysis Centre
EU	European Union
FP	Framework Programme
FR	Functional Requirement
GIS	Geographic Information System
GPS	Global Positioning System
I2SIM	Infrastructure Interdependencies Simulator
IIM	Input Output Inoperability Model
MS&A	Modelling, Simulation and Analysis
NFR	Not Functional Requirement
NISAC	National Infrastructure Simulation and Analysis Center
OpenMI	Open Modelling Interface
PA	Public Authority
PSF	Participant Satisfaction Form
QoS	Quality of Service
RAFI	Risk Assessment Forecast Interval
S&A	Simulation and Analysis
VCCC	Virtual Centre of Competence and expertise in CIP
V&V	Verification and Validation

## 2 Course inside the Post Graduate Master in Homeland Security

The course on Modelling, Simulation and Analysis of Critical Infrastructures has confirmed the importance to pursue training activities within the project.

The present deliverable aims to illustrate the second edition of the course held inside the Post Graduate Master in Homeland Security with a considerable focus on the audience's feedback.

The second edition of this two-day event offered the opportunity to the attendees to familiarise with the modelling, simulation and analysis tools developed within the CIPRNet project. The program of the course is based on the design of the general training course, consolidated during the first edition of the Course and of the Master Class, and taking into account the results of the participant satisfaction forms. The program of the second day is particularly focused on the DSS tool developed within the CIPRNet project. To this end, new lessons were introduced. The new material has been tested and updated in accordance with the results of an internal rehearsal performed on  $30^{\text{th}}$  June 2015.

The Course provides a challenging learning environment where research endeavours are applied to real-world challenges associated with man-made and natural emergencies and critical incidents on the local, national, and global levels. Teachers bring their diverse professional, disciplinary, and cultural backgrounds into the learning processes.

Similar to the previous training event, the scheduling of this event has been slightly modified in order to meet speakers' needs and attendees' feedback to adopt a similar logical sequence of the lectures. This second edition of the course has been characterised by a stronger cooperation between lecturers and attendees, compared to its first edition.

#### 2.1 Venue

The Course on Modelling, Simulation and Analysis of Critical Infrastructures has been held in the Aula Magna of the University Campus Bio-Medico of Rome (Italy) on  $9^{th}$  -  $10^{th}$  July 2015. The event has been organized by UCBM within the lessons of the Post Graduate Master in Homeland Security.



Figure 1: Venue of the course, UCBM

#### 2.2 Program

Security is one of the fastest growing challenge in the world today, with applicability in a wide set of different industries and fields, such as services, infrastructures, government and business. The competences provided in the Post Graduate Master give the chance to the students to branch out into other areas, and develop skill sets that are unique.

Because the course of Modelling, Simulation and Analysis of Critical Infrastructures covers a broad area of topics, the Post Graduate Master in Homeland Security tends to focus on the dynamics of technological innovation and the need of adaptive behavior of businesses and markets. Within these dynamics it is possible to narrow the focus even further and learn the skills necessary to work in one of several emerging or well-established industries.

The program of the course is based on the design of the general training course, as described in D9.1 CIPRNet training Plan (Chapter 2.2) [1] and taking into account the results of the participant satisfaction forms collected during the previous internal CIPRNet Course (Delft, 3-4 February, 2014) [2], the Edition 1 of the Master Class (Paris, 24-25 April, 2014) [3] and the Edition 1 of the Course inside the Master in Homeland Security (Rome, 10-11 July, 2014) [4].

A rehearsal has been held the 30<sup>th</sup> of June 2015 with the participation of ENEA, UTP and UCBM lecturers, in order to better arrange the new lectures foreseen for this second edition, in particular the lecture on Cyber Threats for CI, presented by UTP, and the presentations regarding both introductory and detailed presentations of the CIPRNet DSS, held by UCBM and ENEA. The outcome of the rehearsal day introduced modification in the training material and in the arrangement of the course program (Annexes B and A, respectively).

#### 2.3 Attendees

The course inside the Homeland Security Post Graduate Master was attended by 20 students of the master and 3 external participants, for a total of 23 attendees, excluding the lecturers. The external participants are former students of the Master, professionals coming from the partner companies of the Master and from companies belonging to the International Advisory Board of CIPRNet. The audience constituted by the students of the Master in Homeland Security is particularly appropriate for the aim of the course, as it is designed for young security managers, public authorities' representatives, young security or CIP researchers, and law enforcement officers.

Similar to the Master Class, the aim of this course is to prepare next generation security managers and experts to the use of services, methods and tools as those provided by CIPRNet and by the VCCC. Moreover, this event contributes to acquire feedback on the training materials and on the VCCC services for heterogeneous end-users: public authorities who can take advantage of the skills acquired on the job as well as representatives of private companies who can use the arguments within the company.

The need for qualified professionals is expanding at national and regional levels, as well as internationally, so a homeland security education portfolio suits the needs of many individuals working in this field and fosters national as well as international careers.

In the case of this second edition which includes the new topic of the CIPRNet DSS, the feedback received by the attendees will be used to improve the Master Class open to an external audience, that will be held in Rome the  $11^{\text{th}} - 13^{\text{th}}$  November 2015 at ENEA premises.

The list of all the attendees is reported in Annex C. All the attendees received a "Certificate of Attendance" whose template is reported in Annex D.







Figures 2, 3, 4: Classroom

#### 2.4 Feedback

The effectiveness and the quality of the training have been evaluated on the basis of the feedback received from the attendees. To this end, a specific Participant Satisfaction Form (PSF) has been elaborated and submitted to all the attendees.

On the basis of 15 collected PSFs the result was that the expectations of the attendees have been fully covered, and the overall satisfaction is very high.

The feedback of this course confirmed the results of the first editions of the training events, regarding the valuable opportunity to interact with experts and to acquire expertise regarding CIPRNet software tools.

Thanks to the active interest of the participants, several suggestions and contributions to the lectures quality were given also during the course itself, allowing for the improvement of the lectures' clarity with respect to their academic and technological aspects for future editions.

Comments from PSFs, all regarding general aspects, are reported in Annex E.

Finally the PSFs highlighted that the course has covered the expectation of the audience for almost all participants in terms of time scheduling, logistic facilities, contents and utility for their professional life. Figure 5 reports the results of the PSFs for the general aspects of the course, evaluated in a scale from 0 to 5.



Figure 5: Data collected from Participant Satisfaction Forms on general aspects.

The PSFs also collected opinions regarding any specific lecture. The Figures 6 and 7 show the average values of the scores obtained by each lecture of the course of day 1 and day 2 respectively. Note that evaluations are positive for all speakers and scores range from a minimum value of 3.86 to a maximum value of 4.80.



Figure 6: Data collected from Participant Satisfaction Forms on day 1 lessons.



Figure 7: Data collected from Participant Satisfaction Forms on day 2 lessons.

This valuable information will be used, similarly to the past training events, to improve the training material, scheduling, organization, and focus for the next editions. Detailed general comments provided by attendees have been collected and reported in Annex E.

#### 2.5 Comments

In conclusion, the second edition of the Course on Modelling, Simulation and Analysis of Critical Infrastructures inside the Post Graduate Master in Homeland Security has been successfully carried out, explaining and clarifying the project's approach challenging the critical infrastructures protection context. In the course, as occurred during the past training events, there was a great interaction between attendees and teachers, exchanging valuable and constructive ideas. Based on what detailed in this deliverable, the objectives set by the course have been achieved.

# 2.6 How data collected from Participant Satisfaction Forms have improved the course

The first editions of the Master Class and of the Course inside the Homeland Security Master with all feedbacks received by PSFs have represented an extensive source of suggestions for improving the quality level of the course. To care of feedback from attendees is extremely important in order to improve the level of training activities for the next events. Hence, from the analysis of the several PSFs collected after the Edition 1 of the training events some recommendations were very useful for improving the second edition of the course inside the Post Graduate Master in Homeland Security.

While the general part of the Course (day 1) was almost consolidate as highlighted by the PSFs of the first edition of the course, the part related to the CIPRNet DSS has been structured taking into account the general comments coming from the previous training events.

Some other changes in the program have been applied due to teachers' availability matching time scheduling. The high quality reached by the previous training events has been confirmed by the feedback received within this course, satisfactorily meeting the expectations of the attendees.

### **3** References

- [1] UCBM: EU FP7 CIPRNet, Deliverable D9.1 Training plan
- [2] UCBM: EU FP7 CIPRNet, Deliverable D9.51 Periodic training event internal
- [3] UCBM: EU FP7 CIPRNet, Deliverable D9.61 Periodic training event and Training review report (edition 1)
- [4] UCBM: EU FP7 CIPRNet, Deliverable D9.81 Course inside the Homeland Security Master (edition 1)

### Annex A – Programme

### CIPRNet Course inside the Master in Homeland Security Edition 2

#### 9-10 July 2015

University Campus Bio-Medico of Rome Aula Magna, Trapezio Building

#### Agenda

#### Day 1 – 9<sup>th</sup> July 2015

Teacher	ТОРІС	ΤΙΜΕ
	Taking seats	9.30 - 10.00
Roberto Setola (UCBM)	Welcome	10.00 - 10.10
Roberto Setola (UCBM)	Introduction to CIPRNet	10.10 - 10.50
Marianthi Theocharidou (JRC)	From Critical Infrastructure (CI) Protection to CI Resilience	10.50 - 11.30
Eric Luiijf (TNO)	Simulation of CI: relevant applications	11:30 - 12.10
Coffee break		12.10 - 12.30
Mohamed Eid (CEA)	Principal modelling techniques: applications and limitations	12.30 - 13.10
Roberto Setola (UCBM)	Modelling and investigating dependencies of CI	13.10 - 14.00
Lunch		14.00 - 15.00
Alberto Tofani (ENEA)	Simulation approaches of System of Systems	15.00 - 15.40
Edwin van Veldhoven (TNO)	Introduction to Federated Simulation	15.40 - 16.20
	Coffee break	16.20 – 16.40
Marco Tesei (UCBM)	Modelling, simulation and analysis techniques for CIP	16.40 - 17.20
Edwin van Veldhoven (TNO)	Verification and validation techniques	17.20 – 18.00
Rafal Kozik (UTP)	Cyber threats to CI	18.00 - 18.40

#### Day 2 – 10<sup>th</sup> July 2015

Teacher	ТОРІС	TIME
Taking seats		9.00 – 9.30
Maria Carla De Maggio (UCBM)	Introduction to Decision Support Systems	9.30 - 10.10
Maurizio Pollino (ENEA)	Geographical information systems for visualisation and analysis	10.10 - 10.50
Alberto Tofani (ENEA)	Platforms for Large & Complex Scenarios	10.50 - 11.10
Vittorio Rosato (ENEA)	An overview on CIPRNet DSS design	11.10 - 11.30
Coffee break		11.30 – 12.00
Maurizio Pollino (ENEA)	Events prediction and environmental sensing Risk analysis tools for events and damages simulations	12.00 - 13.20
Lunch		13.20 – 14.20
Antonio Di Pietro (ENEA)	An Electric-SCADA based model to implement reconfiguration procedures in Electric Distribution grids	14.20 - 15.00
Alberto Tofani (ENEA)	Application of system of systems model for long term impacts analysis in large scenarios	15.00 - 15.20
Vittorio Rosato (ENEA)	Consequence Analysis and applications for supporting operator's decisions	15.20 - 15.40
ALL	Discussion	15:40 – 16:00

### Annex B – Certificate of Attendance



### **CIPRNet**

Critical Infrastructure Preparedness and Resilience Research Network

#### CERTIFICATE OF ATTENDANCE

-Name and First name-Hereby recognised for participation in

### Course on Modelling, Simulation and Analysis of Critical Infrastructures (Edition 2)

Organised by University Campus Bio-Medico of Rome

luly 9<sup>th</sup> - 10<sup>th</sup>, 2015 Rome (Italy)



Prof. Roberto Seto (UCBM)

## Annex C – Participant satisfaction feedback





# **CIPRNet**

Critical Infrastructure Preparedness and Resilience Research Network

Course on Modelling, Simulation and Analysis of Critical Infrastructures Edition 2 PARTICIPANT SATISFACTION FORM

Organised by University Campus Bio-Medico of Rome



July 9<sup>th</sup> – 10<sup>th,</sup> 2015 UCBM, Rome (Italy)

### 1 Instructions

The aim of this questionnaire is to collect information about the CIPRNet Course with respect to each teacher and lesson. Please spend some time filling in the questionnaire, as **your feed-back is paramount for our improvement**.

For some of the questions in the following form, please indicate a score from 1 to 5 (1 = very bad, 5 = excellent). Moreover, there are some open-ended questions for you to provide comments; please fill in these fields with as much detail as possible (using further space if need-ed).

The customer satisfaction form is filled out anonymously.

### 2 General Aspects

Question	Score	
What is your overall opinion about this course?		
Is the time scheduling adequate?		
Did the course contents cover your expectations?		
Do you think that this course is useful for your professional activities?		
Were the facilities adequate?		
Was it interesting/useful having English lessons?		
What were the most positive aspects of this course?		
Which aspects should be improved in terms of topics, clarity, and time scheduling?		
Notes (please provide general comments and suggestions)		

### 2.1 Day 1 – 9<sup>th</sup> July 2015

Introduction to CIPRNet by Roberto Setola (UCBM) [10:10 – 10:50]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

From critical infrastructure protection to critical infrastructure resilience by Marianthi Theocharidou (JRC) [10:50 - 11:30]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

#### Simulation of Critical Infrastructures (CI): relevant applications by Eric Luiijf (TNO) [11:30 - 12:10]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

#### Principal modelling techniques: applications and limitations by Mohamed Eid (CEA) [12:30 – 13:10]

Question	Score
What is your overall opinion about this module?	

Notes (please provide general comments and suggestions regarding this module)

#### Modelling and investigating dependencies of CI by Roberto Setola (UCBM) [13:10 - 14:00]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

#### Simulation approaches of System of Systems by Alberto Tofani (ENEA) [15:00 - 15:40]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

#### Introduction to federated simulation by E. van Veldhoven (TNO) [15:40 - 16:20]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ile)

#### Modelling, Simulation and Analysis Techniques for CIP by Marco Tesei (UCBM) [16:40 – 17:20]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

#### Verification and validation techniques by Edwin van Veldhoven (TNO) [17:20 – 18:00]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

#### Cyber threats to CI by Rafal Kozik (UTP) [18:00 – 18:40]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

### 2.2 Day 2 - 10<sup>th</sup> July 2015

#### Introduction to Decision Support Systems by Maria Carla De Maggio (UCBM) [9.30 – 10.10]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

## **Geographical Information Systems for visualization and analysis** by Maurizio Pollino (ENEA) [10:10-10:50]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

#### Platforms for Large & Complex Scenarios by Alberto Tofani (ENEA) [10:50 – 11:10]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ile)

#### An overview on CIPRNet DSS design by Vittorio Rosato (ENEA) [11:10 – 11:30]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this module)	

**Events prediction and environmental sensing; Risk analysis tools for event and damages simulations** by Maurizio Pollino (ENEA) [12.00 – 13.20]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

## An Electric-SCADA based model to implement reconfiguration procedures in Electric Distribution grids by Antonio Di Pietro (ENEA) [14:20 – 15:00]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this modu	ıle)

**Application of system of systems model for long term impacts analysis in large scenarios** by Alberto Tofani (ENEA) [15:00 – 15:20]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this module)	

## **Consequence analysis and applications for supporting operator's decisions** by Vittorio Rosato (ENEA) [15:20 – 15:40]

Question	Score
What is your overall opinion about this module?	
Notes (please provide general comments and suggestions regarding this module)	

## Annex D – Training Material



**CIPRNet** 



Critical Infrastructure Preparedness and Resilience Research Network

# Introduction to CIPRNet

Roberto Setola r.setola@unicampus.it



Modelling, Simulation and Analysis of Critical Infrastructures CIPRNet Course

UCBM Headquarters – Rome (Italy) – 10-11 July 2014





Agenda

- 1. CIPRNet
- 2. "Critical" Infrastructures
- 3. CIPRNet: research context, activities, and new capabilities
- 4. Modelling, simulation and analysis of CI setting the frame
- 5. Summary of CIPRNet introduction
- 6. CIPRNet's training activities
- 7. Questions & Answers







## 1. CIPRNet – Facts



- Critical Infrastructures Preparedness and Resilience Research Network
- Co-funded by: EU FP7
- Instrument: Network of Excellence (NoE)
- Start date: March 1, 2013
- Duration: 48 months

10/07/2015





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# 2. "Critical" Infrastructures



#### Definition of Critical Infrastructure according to ECI directive

 "A critical infrastructure (CI) consists of those assets and parts thereof which are essential for the maintenance of critical societal functions, including the supply chain, health, safety, security, economy or social well-being of people." [EU2008]

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- European CI (ECI) comprise CI of at least three Member States [EU2008]
- ECI sectors already identified [EU2008]: energy and transport CI
- National definitions vary, for example:
  - Germany: 9 CI sectors
  - The Netherlands: 12 Cl sectors
  - France: 11 "activity sectors of vital importance"
- 2013: Review of ECI and EPCIP

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[EU2008] European Commission: **Council Directive 2008/114/EC** of 8 December 2008 on the identification and designation of European Critical Infrastructure and the assessment to improve their protection

[EU2013] European Commission:

**CS Working Document** SWD(2013)318 of 28.8.2013 on a new approach to the European Programme for Critical Infrastructure Protection Making European Critical Infrastructures more secure



# 2. "Critical" Infrastructures

- Since the late 1990s, the CI topic gained importance with the advent of new threats
  - Year 2000 bug
  - WTC attacks on 11.9.2011
  - Climate change
- Follow-up activities
  - Identification of CI
  - Risk assessment of CI, following an all hazards approach
  - Measures for protection of CI
  - New research area: Critical Infrastructure Protection (CIP)
- The USA and Europe took different paths







# 2. "Critical" Infrastructures (CI)



#### CI

- are complex
- depend on other Cl
- extend cross-border
- are continuously changing, adapting to changes in technology, economy, legislation, ...

#### CI form a system of systems







## 2. "Critical" Infrastructures

#### Protection, resilience and preparedness

- A 100% safety and security of CI is impossible to achieve
- In order to protect CI, to make them more resilient, and to maintain their vital societal functions, this super-system needs to be understood
- Essential for any improvement in resilience or preparedness is a better understanding of CI
  - What CI are affected by a crisis or emergency?
  - What is the role of CI in emergency plans?
  - What CI are needed for supplying, evacuating, caring people affected by a crisis?









# 2. "Critical" Infrastructures



#### Insight on CI in crises, catastrophes, and emergencies

- post mortem analyses of real CI damages (like Kirchbach report on the Oder flood 2002)
- Real exercises (like LÜKEX)
- Computer-based modelling, simulation and analysis (MS&A) of crisis scenarios
- Research results\*



CI damage reports

#### \*see presentation by E. Luiijf





## 3. CIPRNet research context





- USA: National Infrastructures Simulation and Analysis Center (NISAC)
- Canada: DR-NEP, i2Sim (University of British Columbia)
- EU:
  - Various nationally funded projects
  - Projects funded by Research Framework Programmes and successor
  - Projects funded by the European Programme for CIP (EPCIP) and successors
- Often used methods and tools: MS&A of complex scenarios involving CI and external threats
- Common challenges:
  - Transferring CIP related research results into practical application
  - Sustaining the support of CIP research experts to end users

CIPR Net	3. CIPRNet joint activities
Capability forming	<ul> <li>Providing new capabilities to end users for better preparedness for CI-related emergencies:</li> <li>Advanced decision support</li> <li>'what if ' analysis</li> </ul>
Capacity building	<ul> <li>Building capacities by educating and training experts and researchers (reaching a critical mass)</li> </ul>
Knowledge & technology	<ul> <li>Providing knowledge and technology to end users for improving their understanding of the role of CI in crises and emergencies</li> </ul>
vccc	<ul> <li>Provide long-lasting support by establishing a Virtual Centre of Competence and Expertise in CIP (VCCC)</li> </ul>
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## 3. CIPRNet's new capabilities



#### CI MS&A modelling for exploring various possible courses of action

• 'what if' analysis:

The exploration of different courses of action and their different consequences

 Compare consequences of courses of action A, B (consequence analysis)



- Which action produces the least consequences?
   (e.g. duration of outages, number of affected people/businesses)
- Applications include:
  - Training of crisis managers
  - post mortem analyses

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## 3. CIPRNet's new capabilities



#### **Advanced Decision Support**

- Decision Support System (DSS) for supporting Emergency Managers by providing a comprehensive assessment of the behaviour of CIs under severe perturbations
- DSS tasks:
  - Set-up the emergency scenario
  - Evaluate the impact of the disruption of CI elements causing a reduction in the Quality of the delivered Services
  - Provide end users with data and estimates helpful for making accurate scenarios assessment needed for undertaking the necessary decisions for optimal mitigation and healing strategies
- Applications include:
  - Warm and hot phase support of emergency managers and CI operators
  - Training





## 3. CIPRNet's new capabilities



#### Virtual Centre of Competence and Expertise in CIP (VCCC)

- How can CIP related research results be transferred into practical application?
- How can support of CIP research experts to end users be sustained?
- First step: VCCC Role model is NISAC (USA)
- CIPRNet will create the tangible VCCC already during the project term
  - by implementing the CIPRNet agenda and
  - by combining and integrating the excellence in CIP knowledge, expertise, experiences and technology of the partners
- VCCC serves as foundation of the long-lasting European Infrastructures Simulation and Analysis Centre (EISAC)





## 4. Timelines



#### Timelines: CIPRNet, VCCC, and EISAC 2020





## 4. MS&A of CI – the frame



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- Computer-based modelling, simulation and analysis of CI involves a complex setup of multiple CI domains and external threats and events
- There are many simulators, models, and analysis approaches around
- Challenges include:
  - Determination of what should and can be investigated using MS&A
  - Getting the required domain knowledge and data
  - Transforming this into valid and appropriate computer models at the adequate level of fidelity
  - Overcome technical difficulties (like semantic interoperability)
  - Performing the required analyses
  - Applying verification and validation approaches for maximising the validity of the results
  - Developing standardised workflows for MS&A





# 5. Summary of CIPRNet intro



- CIPRNet undertakes a next step towards realising EISAC by capability forming and capacity building
- CIPRNet will deploy new capabilities to its initial audiences
  - Advanced decision support
  - MS&A based 'what if' analyses with consequence analysis
- CIPRNet seeks collaboration with national projects and with end users
- A core element of CIPRNet technologies and of CI(P) related research in general is MS&A





# 6. CIPRNet's training activities



#### **Elements of CIPRNet's training activities**

- Internal training
  - Familiarising partners with each other's technology and know-how, fostering coherence
- CIPRNet lectures
  - Disseminating CIPRNet know-how to the CIP research community
- CIPRNet Master Classes
  - Familiarising CIPRNet's target audiences with CIPRNet's essential technologies
  - MC1, 2014: Modelling, Simulation & Analysis of CI
  - MC2, 2015: New CIPRNet capability: Decision Support System
  - MC3, 2016: New CIPRNet capability: MS&A-based 'what if' analysis
- CIPRNet courses in the Postgraduate Master in Homeland Security
  - Educating young researchers in the required multi-disciplinary mind-set





# 6. CIPRNet's training activities



- Audience
  - Students of the Postgraduate Master in Homeland Security
- Objectives of the CIPRNet Course in MHS
  - To perform training for the students of the MHS and familiarise them with MS&A of CI and its applications in analysis, decision support, and Crisis Management training
  - To prepare next generation security managers to the use of instruments as those provided by CIPRNet and by the VCCC
- Contents
  - basic concepts about MS&A of CI
  - advanced aspects related to federated simulation
  - introduction to DSS goals and functionalities
  - CIPRNet DSS

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Experts from the multi-disciplinary FP7 network CIPRNet will be presenting the lectures



## 7. Conceptual Map



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## 8. Questions & Answers











Critical Infrastructure Preparedness and Resilience Research Network

# From critical infrastructure protection

## to critical infrastructure resilience?

Marianthi Theocharidou - European Commission, Joint Research Centre

marianthi.theocharidou@jrc.ec.europa.eu Modelling, Simulation and Analysis of Critical Infrastructure CIPRNet Course

UCBM - Rome (Italy) - 09-10 July 2015





needed.

Based on the report: C. Pursiainen & P. Gattinesi, **"Towards Testing Critical Infrastructure Resilience**", JRC Scientific and Technical Reports, European Commission, Joint Research Centre, 2014.



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#### Definition of CIP

23.12.2008 EN

Official Journal of the European Union



COUNCIL DIRECTIVE 2008/114/EC of 8 December 2008

on the identification and designation of European critical infrastructures and the assessment of the need to improve their protection

 'Critical infrastructure' means an asset, system or part thereof located in Member States which is essential for the maintenance of vital societal functions, health, safety, security, economic or social well-being of people, and the disruption or destruction of which would have a significant impact in a Member State as a result of the

failure to maintain those functions.

 'Protection' means all activities aimed at ensuring the functionality, continuity and integrity of critical infrastructures in order to deter, mitigate and neutralise a threat, risk or vulnerability.

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#### Protection vs. Resilience











#### Protection vs. Resilience



- The resilience discourse first started appearing in unofficial policy and scientific analyses in the **mid-2000s** in the context of **crisis** and **disaster management**.
- Focusing on resilience was justified with criticism of official government positions that complete critical infrastructure protection can never be guaranteed.
- Moreover, achieving the desired guaranteed level of protection is not **cost-effective** in relation to the actual threats. A small increment in the level of protection might introduce a large amount of additional costs, and therefore alternative approaches need to be considered.

#### "Resilience is the bridge beyond Protection ...."

(R. David, IFIP CIP conference 2015).

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#### Official EU vs. US approaches on Resilience



• CI Resilience in USA:

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- emerged first from 2006 onwards
- primarily treated as a subset of protection (2006 NIPP)
- based on voluntary public-private partnerships
- CI Resilience in Europe:
  - appears around 2010-2012 in policy documents
  - somewhat stronger emphasis on (national) regulation
  - Is now considered cross-sectoral
- In both cases, the focus has mostly been in organisational and community resilience measures, although some technological resilience issues have more recently been brought forward, particularly in the US.









#### Definitions



#### **UNISDR:**

• The ability of a system, community or society exposed to hazards to resist, absorb, accommodate to and recover from the effects of a hazard in a timely and efficient manner, including through the preservation and restoration of its essential basic structures and functions.

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The resilience of a community in respect to potential hazard events is determined by the degree to which the community has the necessary **resources** and is **capable of organizing** itself both **prior to** and **during** times of need.



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#### Dimensions of resilience



- The exact boundaries of the 'resilience discourse' are still rather obscure.
- However, sub-discourses or research sub-fields and partially shared definitions have emerged and even become institutionalized.
- At least four different dimensions of critical infrastructure resilience:
  - Societal resilience

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- Economic resilience
- Organisational resilience
- Technological resilience



Other 'dimensions' found in the literature: 'functional resilience', 'personal resilience'; 'physical resilience'; 'planning resilience'; 'ecological resilience'; 'socioecological resilience'

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### Societal resilience



- 'Societal', 'regional' or 'community' resilience often used interchangeably
- Refers to empowering the whole society, including **local communities** and **businesses**, rather than only enhancing the authorities' crisis management capacities or control.
- Refers to the society's **survival** and **recovery** strategies, e.g. availability of shelters, time to restore lifeline services, etc.
- There is **no universally agreed definition** of societal resilience.
- While good practices of resilient communities exist, there are **no agreed methodologies or metrics** on how to test community resilience.





Econon	nic	resi	ience



- Focus on the **dynamics** of technological innovation and the need of adaptive behaviour of **businesses** and **markets**:
  - the extent of regional economic diversification
  - the ability to substitute and conserve necessary inputs
  - business and industry capacity to improvise
  - the time needed to regain capacity or lost revenues
- **Static economic resilience** is "the ability of an entity or system to maintain function (e.g., continue producing) when shocked".
- **Dynamic economic resilience** "is the speed at which an entity or system recovers from a severe shock to achieve a desired state."
- Metrics: micro (individual business, household), meso (single industry or market) and macro (combination)

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## Organisational resilience



- Concept applied to crisis management and civil protection systems.
- Organisational resilience also connects the resilience concept to the concept of business continuity.

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- Example: For electricity supply disruptions, operators need to:
- Make plans of how and when personnel should be called in, or put on stand-by
- Keep maps up to date
- Maintain information about how disruption affects operations
- Monitor weather forecasts
- Make arrangements with third parties for providing spare parts and additional equipment
- Prepare for cooperation with the emergency services,
- Find out vulnerabilities in telecommunication nodes, waterworks and sewage farms
- Prioritize support for vulnerable groups such as hospitals, nursing homes for older people, schools, day-care centres etc.

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Organisational resilience

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- The ISO 28002:2011 standard for resilience in the supply chain (based on the US ANSI/ASIS organisational resilience standard): "[...] requirements for a resilience management system to enable an organization to develop and implement policies, objectives, and programs taking into account legal requirements and other requirements to which the organization subscribes, information about significant risks, hazards and threats that may have an impact on it (and its stakeholders'), and protection of critical assets (human, physical, intangible, and environmental."
- Focus on a proper risk management system embedded in the organization, including such elements as training, risk assessment, prevention, mitigation etc.





Technological resilience



 Technological resilience is more about the infrastructure itself, rather than about the society around it, or the economic consequences of its disruption, or the organisation ensuring the functioning of the infrastructure





System Resilience



• Resilience at the system level is ..."a measure of the persistence of systems and of their ability to absorb change and disturbance and still maintain the same relationships between populations or state variables" (Holling, 1973)



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#### Four **R**s of Resilience



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#### Robustness

• Strength, or ability of elements, systems, and other units of analysis to withstand a given level of stress or demand without suffering degradation or loss of function.

#### Redundancy

• Extent to which elements, systems, or other units of analysis exist that are substitutable, i.e., capable of satisfying functional requirements in the event of disruption, degradation, or loss of functionality.

#### Resourcefulness

• Capacity to identify problems, establish priorities, and mobilize resources when conditions exist that threaten to disrupt some element, system, or other unit of analysis.

#### Rapidity

• Capacity to meet priorities and achieve goals in a timely manner in order to contain losses and avoid future disruption.

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#### Absorptive Capacity



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- 'Resilient design', 'resilient engineering', 'reliability', 'robustness', or 'absorptive capacity' are largely overlapping terms.
- The safety and security factors should be built-in to the systems so that the **systems** would then be better capable of **absorbing** or **withstanding disturbances**, thereby minimising the consequences.
- It is however difficult in advance anticipate all the risks and design accordingly.

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Adaptive Capacity



- 'Redundancy', 'interoperability', 'adaptive capacity' and 'resourcefulness'... the *degree* that the function of a system temporarily disturbed can be replaced by other systems, substituted by other solutions, re-routed etc.
- **Duplication** or **triplication** of critical elements of a system with a **backup**, while avoiding common vulnerable points.
  - **Passive redundancy:** an element can fail while the main functions remain in tact though the performance decreases.
  - Active redundancy: monitor and detect, e.g. overload in one power line and circuit breakers should automatically disconnect this line and redistribute the power across the remaining lines.

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Restoring capability



EMPORARILY OUT OF SERVICE

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- 'Restoring capability' is basically the same concept as 'recovery' or 'rapidity' used in many occasions.
- Two basic ways to measure resilience:
  - Amount of time (or money/losses) it takes for an infrastructure or a function to recover fully to normal operations
  - Performance, that is, whether the system was put out of operation completely or not

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## Avoiding harmful dependencies



- A resilient critical infrastructure should not be such that, even if it would be robust itself, it would become easily dysfunctional due to dependencies between it and other related infrastructures or systems.
- It is difficult however to test these complicated dependencies in an operational environment (without causing too much harm).
- Therefore, in most cases the only feasible methodology to study and test dependencies, interdependencies and cascading effects is to focus on **modelling**, **simulation and analysis**.

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#### Testing for resilience



• CI Technological resilience can be enhanced, measured and tested

What could be tested?	How should it be tested?
Absorptive capacity	e.g. tests of the resiliency of a component or a system based on real failure data
Adaptive capacity	e.g. passive and active redundancy testing
Restoring capability	e.g. calculating the amount of resources (times, money) the recovery takes, or measuring the ration of lost performance/total performance
(Inter)dependencies	e.g. computer-based modelling and simulation
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# How to improve resilience with MS&A tools?

M. Ouyang, Review on modeling and simulation of interdependent critical infrastructure systems, Reliability Engineering and System Safety 121 (2014) 43–60



#### Absorptive capacity



- Identify key CIs or components which can cause cascading effects
- Learn and improve from previous accidents using accident models
- Design an observatory network to sense, monitor, and update system states in real time along with state visualizations based on emerging infrastructure modeling techniques to assess on-line risk for early warning
- Model consumer behaviors to keep the CIs load at a certain level to reduce the overload-induced hazards



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Adaptive capacity

- Optimize and retrofit the topology of each CIs
- Design and prepare redundancy, backup and substitution to lower the interdependency impacts.
- Improve the absorptive capacities of some key CIs.
- Manage or directly control consumer behaviors to adjust the system load.



- Find restoration sequences and priorities or optimum resource allocation strategies.
- Improve the restorative capacities for key CIs or components.
- Increase the variety and robustness of communication channels.

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#### Summary



- In short, resilience is a conceptual framework composed of multiple **dimensions**.
- Absorptive, adaptive, and restorative capacities are at the center of what a system needs to do and how it needs to respond to perceived or real shocks. We denote these as the resilience capacities.
- The objective of resilience is to **retain predetermined dimensions of system performance** and identity in view of **forecasted scenarios**.





### Questions?





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### Simulation of Critical Infrastructures (CI): Relevant Applications

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Modelling, Simulation and Analysis of Critical Infrastructures CIPRNet Course



UCBM - Rome (Italy) - 9-10 July 2014









- Application of Modelling, Simulation & Analysis in CIP/CIR
  - different areas of application
  - added value for stakeholders
- Existing activities
  - USA: NISAC / HITRAC
  - Australia: CIPMA
  - CIPRNet consortium: I2SIM, DIESIS toolset, CISIA, more ...

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- Looking forward
- Questions/discussion



#### Objectives of this lesson



- Understand
  - the different application areas of CIP/CIR Modelling, Simulation & Analysis (MS&A)
  - the added value for stakeholders such as policy-makers, CI operators, and emergency management
    - exercises
    - what-if analysis
    - decision support
- Understand the current international activities in CIP MS&A and future directions





#### Main focus areas of Critical Infrastructure Protection (CIP)



- EU and its Member States
  - various Member States active since 2002; EU started with the CIP topic around 2004
  - some of the main action lines of the European Programme on CIP (EPCIP) may be supported by MS&A
  - Currently, a EU-wide drive for Critical Infrastructure Resilience (CIR)



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#### CI MS&A – What is it all about?









#### Application of MS&A in CIP/CIR – why?

- To analyse complex CI dependencies
  - different modes of operation of CI with other less known sets and strengths of dependencies
  - cascading effects with various disruption & recovery characteristics; QoS - SLAs
  - common cause failure: simultaneous disruptions & combinations of CI cascades



#### Application of MS&A in CIP/CIR – why?

- Set of critical dependencies may largely change with Mode of Operation
  - often a gap in risk analysis and the taking of mitigating measures
  - unplanned critical needs e.g. diesel, transport, ship, experts, ...





Industry

Energ

Interne

Wate

Food

Healt

#### Application of MS&A in CIP/CIR – why?







#### Application of CIP/CIR MS&A (2)



- CIP/CIR MS&A may support but has to prove its added value for stakeholders
  - risk analysis and risk management (pro-action, prevention, preparation)
  - crisis management and response (prepare/exercises, response, recovery, aftercare)
  - CI resilience (CI design, what-if analysis, exercises)
  - resilient design of Next Generation Infrastructure





#### Risk analysis and Cl





- Risk analysis (pro-action, prevention, preparation)
  - identifying risk scenarios and their impact on CI
  - all hazards, e.g. flooding, earthquakes, extreme weather, cyber attacks & failures, ...
- CIP/CIR MS&A may help to assess the impact of different "what-if" scenarios and the effectiveness of countermeasures







- Crisis management and response (prepare, response, recovery, aftercare) of crisis response organisations & CI operators
  - identify which CI may be affected (next)
  - assess the impact of possible (sequences of) events
- MS&A may help to

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- assess effects of hazards on Cl
- assess effectiveness of countermeasures
- perform a QUICK (coarse) first order assessment
- prepare decisions
  - but, what level of detail is required?
- identify lessons / better decisions by what-if 'replay'

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- Application of Modelling, Simulation & Analysis in CIP
  - different areas of application
  - added value for stakeholders
- Existing activities
  - USA: NISAC / HITRAC
  - Australia: CIPMA
  - CIPRNet consortium
- Looking forward
- Questions/discussion







#### Activities: USA NISAC / HITRAC (1)

- US National Infrastructure Simulation and Analysis Center (NISAC)
  - Department of Homeland Security (DHS) as partner & sponsor
  - Sandia National Laboratories (SNL)
  - Los Alamos National Laboratory (LANL)
- Mandate and tasks
  - Congress mandated that NISAC serves as "source of national expertise to address critical infrastructure protection" research and analysis
  - NISAC prepares and shares analyses of CI including their dependencies, vulnerabilities, consequences, and other complexities
- Budget: 20 M\$/year





Activities:	USA	NISAC /	HITRAC	(2)
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- NISAC has developed large-scale CI models and data sets to support decision-making **before and during** emergencies
  - assist in emergency management at various levels of authority (county, state, federal)

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- analyse the impact of possible scenarios
- assess the effectiveness of possible mitigating measures
- support of (national) crisis management in hot phase (HITRAC)
- Models supported HITRAC during major emergencies
  - Katrina and Rita hurricanes (2005)
  - Superstorm Sandy (2012)

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#### Activities: USA Hampton Roads

(Prof. Adrian Gheorghe, Old Dominion Univ.)

• Detailed modelling of transport, shipping, ... (major container port; main naval port)

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- in support of (all hazard) emergencies, hurricane lane is one of them
- planning evacuation routes
- support crisis management
- much is detailed operational & crisis management information (thus classified)



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#### Activities: Australia CIPMA (1)



- AUS GOV Critical Infrastructure Program for Modelling and Analysis (CIPMA)
  - governmental facilitation of cross-sector analysis of the AUS CI sectors in a joint public-private approach to increase CI sector resilience
  - (single) sector by sector but stimulates inter-sector resilience studies
- Modelling capability is used to support CI sectors
  - strategic studies, fast turn-around analysis
  - only at request of a critical sector
- Budget: 23.4 M\$ (16 M€) for 4 years plus *in kind investements* by sector(s)



300 m









• details: see afternoon presentation by Fraunhofer

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• Example of analyses

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- visualisation of cascading effects
- black lines indicate disrupted parts of the CI networks





#### Activities EU CIPRNet consortium: I2SIM – agent-based simulation









Critical Infrastructure Simulation By interdependent Agents (CISIA) see Roberto Setola's lesson





## Activities EU CIPRNet consortium – some other toolsets







## Successful MS&A requires more than building a model ...



- DATA, DATA, DATA
  - collecting data requires a large effort
  - issues: how to collect CIP information how to protect this (often sensitive) information artificial data === realistic data ==== real data
- Acquiring sensitive CI operator data requires trust-building, but
  - some information is in the public domain
  - some models do not require fine grained data
  - governments may stimulate data availability





## Successful MS&A requires more than building a model ... (2)



- What is the question?
  - academically precise results three weeks after the crisis.. or *actionable* decision support four hours before the crisis with coarse figures?
- Public-private partnerships
  - collaboration between emergency management and CI operators is necessary "do not exchange a business card during an emergency"
  - added value of (longer-term) MS&A (investment) shall be clear for stakeholders

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• trust in each other and security arrangements to share valuable information





#### Looking forward



- CIPRNet's long-term vision is working towards a EU common MS&A toolset & (demo) data sets
  - based on good practices of e.g. NISAC
- CIP MS&A to assess the robust design of NGI, e.g. smart grids
- Coupling cause models with consequence/effects analysis models via CI models
- Metrics
  - economic impact (non-produce, damages)
  - how many people where in the impacted area? → impact on evacuation, housing, psychological impact & behaviour of people, ...
  - how many animals where in the impacted area? → impact

→ requires standard interfaces between components & GIS-based visualisation







**CIPRNet** 



Critical Infrastructure Preparedness and Resilience Research Network

#### Introduction to Modelling Techniques: Applications & Limitations

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Modelling, Simulation and Analysis of Critical Infrastructures Master Class (Edition2)

Università Campus Bio-Medico di Roma, Rome (Italy) – 9 July 2015





What is the issue?



Understanding the behaviour of critical infrastructures, their dependences and their interdependences.

Developing advanced modeling and simulation methodologies & technologies

Enhancing the CIs' resilience against threats

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- Physical/Structural
- Functional
- Procedure





Conceptual Models (1)



•	Fluid Mechanics	•	<b>Navier-Stockes Equation</b>
•	Heat Transfer	:	<b>Newton Equation</b>
•	Electro-magnetic propagation	:	<b>Maxwell Equations</b>
•	Electrical Circuits	:	Kirchhoff's Law
•	Structure Dynamic	:	Equations of motion / (Lagrange's Equation,)
	Neutron transports	:	<b>Boltzmann Equation</b>

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.....



### Empirical & Statistical Models (2)



- Rains Flow & Distribution
- Wind Velocity & Direction Distribution
- Loss of Pressure in Pipes (in case of turbulent flow)
- Radiative Heat Transfer (Stefan's Law)
- Traffic & Road Accidents
- Components & Systems Failures
- Detection & Monitoring Failures
- •

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Logical/Relational Models (3)



 Boolean models: minimal cut-sets, critical paths and disjoint cut-sets, conditional gates

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• Sequential logical models: Event "E" occurs if Events "A" AND "B" AND "C" occur in that order: sequence analyses

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- Fault Trees/Dynamic Fault Trees
- Event trees
- Decision Trees
- Reliability Block Diagrams
- Graphs (networks, states & transitions)
- •



## Qualitative & Descriptive Models



• Systems' behaviour, state, transition or reactivity are described using qualitative metrics: high/low, much/less, strong/weak, probable/rare





Simulation

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The easy job : is to describe the behavior (in space and time) of any system whose functioning involves any of the previous models

• <u>The hard job</u>: is to describe the behavior (in space and time) of any system whose functioning involves many of the previous models (multi-scale, multi-physics, varying relational)

 <u>The hardest</u>: is to describe the behavior (in space and time) of any system whose functioning involves many of the previous models, mixing logical, deterministic and probabilistic models

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**System Complexity** 





- Needs for Integration Tools
- Integration at different levels of models: Data level, application interface level, method level, and the user interface level
- Stochastic Integration Tools: Monte-Carlo Simulation, Petri-Net & Stochastic Petri-Net, Genetic Algorithms, ...
- Smart Agents: active, proactive and social





Recall the Issue



Understanding the behaviour of critical infrastructures, their dependences and their interdependences.

Developing advanced modeling and simulation methodologies & technologies

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Enhance CIs' resilience against threats



#### Robustness & Resilience



In his report, Sir Michael Pitt, defined resilience "Resilience is the ability of a system or organisation to withstand and recover from adversity."

- Quantitative Modelling? [<u>to be developed</u>!!!]
  - Robustness  $\propto \Delta 1$

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- Resilience  $\propto 1/\Delta 2$
- Qualitative Modelling? [*Sir Michael Pitt, "A comprehensive review of the lessons to be learned from the summer floods of 2007". Final report, June* 2008.]

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CIP vs Risk Management?



• The 3RG Focal Report, [\*], argues that there are three main conceptualizations of the risk-resilience relationship in the theoretical literature and in CIP-policy documents: resilience as the goal of risk management, resilience as part of risk management and resilience as alternative to risk management.

\* 3RG Report Focal Report 7 SKI, "Focal Report 7: CIP Resilience and Risk Management in Critical Infrastructure Protection Policy: Exploring the Relationship and Comparing its Use." Risk and Resilience Research Group Center for Security Studies (CSS), ETH ZürichZurich, Commissioned by the Federal Office for Civil Protection (FOCP), December 2011

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### **Resilience Oriented Risk Management**

Resilience would be described as the overarching goal of protection policies and risk management as the method to achieve this goal. *Resilience replaces or complements the concept of protection,* which was previously defined as the goal of risk management activities.







### Comprehensive Resilience Risk Management

Resilience is understood as a part of risk management. Activities to strengthen resilience are needed in order to deal with the so-called "remaining risks", i.e. risks that have not been identified or underestimated and are thus not covered by appropriate protection (preventive) measures.

But a systematic resilience approach is still to be developed and it seems as if it can't be deterministic, probabilistic, ..







### Alternative to Risk Management

Challenges the traditional methods of risk management and promotes resilience as a new way of dealing *with* risks in a complex environment. It is argued that a probabilistic risk analysis is not an adequate approach for socio-economic systems that are confronted with nonlinear and dynamic risks and are themselves characterized by a high degree of complexity. Instead of preventing risks and protecting the status quo, such systems should enhance their resilience by increasing their adaptive capacities.

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Since resilience is defined as the ability to resist, absorb, recover or adapt to adversity of changes in conditions, it is obvious that the concept is related to risk management – as the concepts "adversity" and "changes in conditions" can be described as risks.\*

\* UK Cabinet Office, "Strategic Framework and Policy Statement on Improving the Resilience of Critical Infrastructure to Disruption from Natural Hazards". Publication date: March 2010.





## Remind Our Ultime Goal



The main goal is

• to identify and assess risks associated to a well-defined threat

And to develop a range of options to;

- eliminate,
- reduce,
- transfer,
- accept or
- share those risks.







# The threat & involved events



- E1 : Heavy rains (the quantity and the duration).
- E2 : Static head growth rate.
- E3 : Aged structure (mechanical degradation).
- E4 : Emergency Pumping Station (EPS) failure.
- E4 : EPS feedback control loop system.
- E5 : Power Supply Line (PSL), from the valley. <u>Model</u>

<u>Probabilistic Model</u> <u>Deterministic Model</u> <u>Semi-Deterministic Model</u> <u>Probabilistic Model</u> <u>Probabilistic Model</u> Deterministic+Probabilistic





### How to Simulate this crisis in view of a Decision Making action?



The issue now is:

- To integrate all the models describing; threat, systems' behaviour, sensors, control systems and the potential (inter)dependence.
- To simulate the evolution of the crisis in the time (dynamic)
- To iterate the simulation in order to better identify the worst paths the crisis evolution may take (what if?)
- To assess the ultimate consequences of each possible path.
- To assess the decisions to be made in order to: intercept the threat, reduce, mitigate, accept or share the corresponding Risks

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# **Thanks for attention**









Critical Infrastructure Preparedness and Resilience Research Network

# Modelling and investigating dependencies of CI

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Modelling, Simulation and Analysis of Critical Infrastructures CIPRNet Course

UCBM Headquarters - Rome (Italy) - 9 -10 July 2015







- What is the relevance of (inter-)dependencies?
- How to model these phenomena?
- Which are consequences if we neglect to capture them?





### Dependency vs. interdependency





**Dependency**: is the capability of an infrastructure to influence the state of an other infrastructure. It is a *unidirectional* relationship.



**Interdependency**: is a <u>bidirectional</u> relationship between two infrastructures through which the state of each infrastructure is influenced or is correlated to the state of the other.

Notice that in literature, with an abuse of notation, the term "Interdependency" is used with a broad meaning absorbing in part the "dependency" meaning





### Dimensions for describing infrastructure interdependencies





September 2011





January 2012

S. Rinaldi, J. Peerenboom, and T. Kelly, "Identifying Understanding and Analyzing Critical Infrastructure Interdependencies," IEEE Control System Magazine, pp. 11–25, 2001.

M. Ouyang, "Review on modeling and simulation of interdependent critical infrastructure systems." *Reliability engineering & System safety*, pp. 43-60, 2014.

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# Italian black-out, September 28th, 2003





Due to a «problematic» configuration of the Italian grid, to a problem in Switzerland, to a misunderstanding between Italian and Switzerland TSO operators...

In a rapid sequence the two 400kV lines from France tripped and in 4s GRTN lost the control of the Italian grid

56 million people were affected for up to 9 hours









- First order dependency A -> B
- Second order dependency A -> C -> B

The concept can be easily generalized to the **n-th order** dependency

When the sequence of influences creates a loop, A -> C -> B -> A then ALL the involved infrastructures are inter-dependent. Any event is exacerbated.

In the presence of loops, there is no more a **tree** structure (i.e. there is a root and the consequences go only downstairs to) but a graph structure (the consequences have no more a preferential direction)









# Planned vs. Induced dependency



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• <u>Planned</u>: the dependency has been introduced at design stage (it is "functional" to the prescribed goal) and it is well known and well documented



 Induced: the dependency "<u>emerges</u>" due to modification of the environment (generally it is not present/evident in normal operation condition). It is generally not well documented, not perceived by the operators or even unknown

R. Setola, "How to Measure the Degree of Interdependencies among Critical Infrastructures", Int. J. of System of Systems Engineering, (IJSSE), pp. 38-59, 2010.

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### Lessons identified – Baltimore, July 2001

"unknown" geographical co-location of multiple CI

Chloride-acid train derailment in tunnel; subsequently went on fire



 70 million gallons of water flooded downtown streets and houses -> fire fighters lost their water supply.

Glass fibers melted and caused problem to telephony (local) and Internet (world-wide). 1200 buildings lost power

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### Dimensions for describing infrastructure dependencies







### Several "concepts" of proximity





Geographic proximity. Cyber proximity.

An entity has different sets of neighbors identified on the base of the dependency mechanism.

Hence a given phenomena/failure propagates along common/different pathways.

Consequently specific actions may contrast the propagation of some phenomena (but be ineffective for others).







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# Operational conditions



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The dependency degree is influenced largely by the operational conditions:





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# What: Resources and/or Faults



Absence or degraded resource

The supplier infrastructure is unable to provide adequate level of resources to the dependent infrastructure. This later can use its own reserve (e.g. buffer or back-up elements) to reduce the level of coupling for a while. Generally, when the level of resources is restored, the operativeness is rapidly restored.

#### Fault

The fault (e.g. break, fire, blame, fulmination, etc.) in an infrastructure is transmitted to the dependent infrastructure, where other types of fault can be generated.

The consequences can be mitigated (or nullified) due to the presence and quality of "barriers" which effectiveness depends on the amplitude and duration of the fault. Removing the cause does not imply the restoration of the operativeness.

S. Panzieri and R. Setola, "Failures Propagation in Critical Interdependent Infrastructures", Int. J. Modelling, Identification and Control (IJMIC), pp. 69 – 78, 2008.





### Time Varying coupling coefficients



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0.7 0.6 0.5 0.4 0.3 0.2 0.1 40 20 30 10 time (hours)

**Constant:** it does not change with outage period, i.e. direct link (no buffer or back up)

Linear + constant: buffer absorbs partially the inoperability until it expires

**S-Shape:** buffer absorbs quite completely inoperability for a while but when it expires there is a rapid degradation (no graceful degradation)

**Double S-Shape:** there are two types of buffers which are designed to support general and priority aspects

F. Conte, G. Oliva and R. Setola, "Time-Varying Input-output Inoperability Model", Journal of Infrastructure Systems, ASCE, 47–57 2013.

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R. Setola, S. De Porcellinis, and M. Sforna "Critical Infrastructure Dependency Assessment Using Input-output Inoperability Model", Int. J. Critical Infrastructure Protection (IJCIP), pp. 170 - 178, 2009.

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# 2003 – US & Canada blackout

	2:00 13:00 14:00	](	15:00	
	Phase 1: A normal afternoon degradee 12:15-14:14	Phase 2: FE's computer failures 14:14-15:59	Phase 3: FE 345kV line failures 15:05-15:57	Phase 4: Collapse of 138 kV system 15:39-16:08
Grid Events	13:31 - EL5 14:02 - Sa	14:27 - S-SC reciose 15:05 -	HC trip 15:39- 15:32 - H-J trip 15:41 - S-SC tr	138 falls 15:42 on - 15 lines fail ip 16:05 - S-S fails
Computer Events	12:15 - MISO SE 14:14 - FE a	elarms 14:41 - FE EMS server	15:06 - FE EMS server EMS server 15:46-15:59 - FE reb	oot
Human Events		14:32 - FE EMS fails         15:           14:32 - AEP cell         11:	19 - AEP cal (15:42 - FE tells IT of li 5:35 - AEP & PJM TLR (15:45 - AEP cal) (15:36 - MISO cal) (15:4	15:56 - PJM call           15:48 - FE mans sbetns           8 - FE jeopardy           15:57 - FE call



### August 14th, 2003

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Loss of 61,800 MW of electric load

50 million people affected Estimated cost: 4,5 B\$ - 8.2 B\$ https://reports.energy.gov/



# Physical, Logical & Organizational dependencies





Organizational

Each layer is characterized by its own components, resources, faults and links

To correctly capture the complexity of the phenomena, it is mandatory to have an holistic vision able to aggregate the different visions.



S. De Porcellinis, S. Panzieri and R. Setola, "Model Critical Infrastructure via a Mixed Holistic-Reductionistic Approach", Int. J. Critical Infrastructures (IJCIs), vol. 5, pp. 86-99, 2009.





Y. Haimes et al., Inoperability input-output model for *interdependent* infrastructure sectors I: Theory and methodology, Journal of Infrastructure Systems, vol. 11(2), pp. 67-79, 2005.



# Dependency index & Influnce gain





influence that a specific infrastructure has on the global system dependency index  $\delta_i = \sum_i a_{ij}$ 

Is a measurement of the robustness with respect to the transmitted inoperability

 $\overline{\mathbf{x}} = (\mathbf{I} - \mathbf{A})^{-1} \mathbf{c} = \mathbf{S} \mathbf{c}$ 

#### Steady-state solution

If A is positive and stable, then

$$\mathbf{S} = [\mathbf{I} - \mathbf{A}]^{-1} = \mathbf{I} + \mathbf{A} + \mathbf{A}^2 + \mathbf{A}^3 + \cdots$$

Overall dependency index and influence gain

$$\overline{\rho}_j = \frac{1}{n-1} \sum_{i \neq j} s_{ij} \qquad \overline{\delta}_i = \frac{1}{n-1} \sum_{j \neq i} s_{ij}$$

R. Setola and S. De Porcellinis, "A Methodology to Estimate Input-output Inoperability Model Parameters", *Critical Information Infrastructures Security 2007*, Lecture Notes in Computer Science, Springer-Verlag, Berlin, pp. 149 – 160, 2008.



### IIM Operational vs. Economic



Economic (business) links represent just one of the dimension of dependency

Fukushima Nuclear plant



To capture (other) depedencies we have to consider also operational dimension

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### IIM from Technicians point of view



# Identify IIM parameters on the base of operative technicians' expertise (operators' perceptions).

Ask to experts the follow question

Which is the impact of the complete absence of services provided by *yyy* infrastructure for a time period of *zzz* on *your* infrastructure?

In this way we try to acquire directly from their expertise an estimation about the dependency parameters to set-up a technical oriented IIM

R. Setola, S. De Porcellinis, and M. Sforna "Critical Infrastructure Dependency Assessment Using Input-output Inoperability Model", Int. J. Critical Infrastructure Protection (IJCIP), pp. 170 - 178, 2009.

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- In actual socio-technical scenario all infrastructures are tightly linked each other → negative consequences may increase due to cascading effects and exacerbate in presence of interdependencies
- The mechanisms at the base of dependencies are multiple
   This induces several concepts of proximity
- Such phenomena may be more evident in the case of crisis
   → take into account the effects of dependencies on emergency services







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### Hybrid Engineering/Phenomenological Approach to Simulate System of Systems

José R. Marti<sup>1</sup>– The University of British Columbia, Vancouver, Canada / Alberto Tofani<sup>2</sup> – ENEA, Rome, Italy

<sup>1</sup> jrms@ece.ubc.ca, <sup>2</sup> alberto.tofani@enea.it



Modelling, Simulation and Analysis of Critical Infrastructures CIPRNet Course

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- 1. World Models
- 2. Divide et Impera
- 3. i2Sim Multi-system Engineering/Phenomenological Modelling
- 4. DR-NEP Federated Simulation
- 5. Appendix: Sample Scenarios







### World Models



Represent processes to produce goods and services to support human well-being

- Forrester System Dynamics World Model (1961)
  - Prof. Jay Wright Forrester, b. Nebraska, Electrical Engineering degree, MIT, Professor Management, MIT.
- Leontief Input/Output Production Model (1951)
  - Prof. Wassily Leontief, b. Munich, Economics degree, Leningrad, Professor Economics, Harvard, New York, Nobel Prize Economics (1973).
- i2Sim Interdependencies World Model (2004)
  - Complex Systems Integration (CSI) Laboratory, UBC, Canada.
- Other Models<sup>1</sup>





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# Forrester's World Model (1961)



- Based on control systems theory. Includes positive and negative feedback loops to relate production and consumption variables at a macroscopic level.
- It is a flat world model where all processes occur in the same layer.

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- The food system
- The industrial system
- The population system
- The non-renewable resources system
- The pollution system







### The Limits to Growth (1972)<sup>1</sup>

- Based on Forrester's World 2 model.
- It predicts that the limits to growth on this planet will be reached within the next one hundred years.
- Reviewed (2004): We are on track with the predictions!



<sup>1</sup> Donella H. Meadows, Dennis L. Meadows, Jørgen Randers, and William W. Behrens III (1972). Universe Books 09/07/2015 jrms@ece.ubc.ca

**World Models** 



### Leontief's World Model<sup>1</sup> (1951) (Nobel Prize 1973)



- Uses input-output tables to relate the amount of input resources needed for a given amount of finished product.
- To manufacture 10 cars we need ten engines, 40 tires, etc. If we only have 5 engines, we can only build 5 cars. The engines, tires, etc. are inputs to the factory. The tires are the output of some other factory that requires rubber as an input, etc.
- It is a flat model that assumes a linear relationship between parts and units produced.





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Leontief's World Model		Isperies	toolucks.	FOUNCES	apparel	toduct's	Ristin tes	oducts	lishing	
		1	2	3	4	5	6	7	8	42
agriculture and fisheries	1	10.86	15.70	2.16	0.02	0.19		0.01		
food and kindred products	2	2.38	5.75	0.06	0.01	•	•	0.03	•	
textile mill products	3	0.06	•	1.30	3.88	*	0.29	0.04	0.03	
apparel	4	0.04	0.20		1.96		0.01	0.02		
lumber and wood products	5	0.15	0.10	0.02	0	1.09	0.39	0.27	•	
furniture and fixtures	6			0.01			0.01	0.01		
paper and allied products	7	۰	0.52	0.08	0.02	*	0.02	2.60	1.08	
printing and publishing	8		0.04	۰					0.77	
chemicals	9	0.83	1.48	0.80	0.14	0.03	0.06	0.18	0.10	
products of petroleum and coal	10	0.46	0.06	0.03	٥	0.07	۰	0.06	٥	
rubber products	11	0.12	0.01	0.01	0.02	0.01	0.01	0.01	٠	
leather and leather products	12			•	0.05	ø	0.01		•	
stone, clay, and glass products	13	0.06	0.25	•	•	0.01	0.03	0.03		
primary metals	14	0.01	•		¢	0.01	0.11		0.01	
fabricated metal products	15	0.08	0.61	ø	0.01	0.04	0.14	0.02	٠	
machinery (except electric)	16	0.06			(			)		٦
electrical machinery	17		<b>v</b> —	$\mathbf{A}\mathbf{v} + \mathbf{c}$		~ - <b>\</b>	ar	$\pm a$	$\forall i$	
motor vehicles	18	0.11	<b>A</b> - 1	$A \mathbf{A} \top \mathbf{C}$	γ <del>γγ</del> ή.	$\lambda_i - \boldsymbol{\angle}$	$u_{ij}x_j$	$i + c_j$	v l	
other transportation equipment	19	0.01			l	j		J		
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World Models



## **Hierarchical Models**



- Thissen and Herder (2009)<sup>1</sup> propose that a system of systems can be described using hierarchical layers:
  - Physical Layer
  - Operations and Management Layer
  - Products and Services Layer
  - Consumer Layer
  - Public Decisions Layer







### Mixed Holistic Reductionist Layers1



 De Porcellinis, Panzieri, and Setola have applied MHR in risk analysis to identify equipment and services as related to Critical Infrastructures.







**World Models** 

- Extends Leontief's production model by including nonlinear factors and phenomenological factors into the production process.
- In addition to engines, tires, etc. to produce cars, we need workers, electricity, equipment, building, money to buy the parts, etc. These "components" cannot be factored out linearly into the final product. Building, lights, and workers are needed in times of high production or low production.
- Human factors like tiredness, enthusiasm, cannot be factored out into Leontief's production functions but can be included in i2Sim.

<sup>1</sup> Marti JR (2014) Multisystem Simulation: Analysis of Critical Infrastructures for Disaster Response. In: D'Agostino G, Scala A (eds)

Networks of Networks: The Last Frontier of Complexity, Springer, Heidelberg, p.2550277:ubc.ca

















### **I2SIM REAL TIME FEDERATED SIMULATOR**











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i2Sim

- Tokens: What "flows" in the system. Countable (e.g., ambulances) or Rates (e.g., liters/hr, KW, patients/hr).
- Cells: The production units. They take input tokens (e.g., electricity, engines, patients) and produce one output token (e.g., cars, treated patients).
- Channels: The conduits that carry the tokens (e.g., electrical cables, water pipes, roads).
- HRT: The Human Readable Table gives the functional relationship between the input tokens and the output token.





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i2Sim





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Vancouver 2010 Winter Olympics Simulink Model

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### HUMAN READABLE TABLE (HRT) INTEGRATES ENGINEERING AND HUMAN EXPERIENCE





### **Electrical Substation**

### **Cell HRT**



Operability	y(t)	x(t)	Condition
	Low Voltage Power (MW)	High Voltage Power (MW)	Transformers Working
Green	200	200	2
Yellow	100	100	
Red	0	0	0

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### **Distributor Decision**

Agent Decision: Choose 2 out of 4 feeders to supply Implementation: Action on Breakers B1, B2, S1, S2, S3, S4



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### Water Pumping Station





• x<sub>2</sub>(t)

x<sub>3</sub>(t)

x<sub>4</sub>(t)

v(t)

	High Pressure Water (kL/h)	Low Pressure Water (kL/h)	Electricity (kW)	Pumps Working
	y(t)	x <sub>1</sub> (t)	x <sub>2</sub> (t)	
Green	500	500	50	10
Blue	350	350	35	7-8
Yellow	250	250	25	5
Orange	200	200	20	2-3
Red	0	0	0	0

If the upstream water mains only provides 250 kL/h then, assuming electricity is available, regardless of whether 5 or more pumps are working, the output will be 250 kL/h.

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### **Distributor Decision**

• Since only four pipes are going out, assuming 125 kL/h on each, if 5 pumps are working, then the distributor will have to choose the two most important delivery pipes.

U	9	7	U	1	1	2	U	1	ŝ

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### HRT Hospital with Damage

							$\sim \star \sim$
t		management	engineering	engineering	management	management	engineering
		y(t)	x <sub>1</sub> (t)	x <sub>2</sub> (t)	x <sub>3</sub> (t)	x <sub>4</sub> (t)	m <sub>1</sub> (t)
	Operability	Patients per hour	Electricity (kW)	Water (L/h)	Doctors	Nurses	Physical Integrity
	100%	20	100	1,000	4	8	100%
	75%	15	50	500	3	6	80%
	50%	10	30	300	2	4	50%
	25%	7	20	200	2	3	20%
	0%	0	0	0	0	0	0%

 Notice that the columns in an HRT must be monotonically increasing from bottom to top. For this reason, "Physical Integrity" is used instead of physical damage for the input damage modifier.

Operability is determined by the least available resource. In the example water is the limiting factor.

Since only 30 kW of electricity, etc. are needed, we can reallocate electricity, doctors, etc. to other hospitals or other cells, internal or
external.

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### HRT Hospital with Tired Doctors



;						psychology	
	(*)	y(t)	x <sub>1</sub> (t)	x <sub>2</sub> (t)	m1(t)	m <sub>2</sub> (t)	(*)
	Operability	Patients per hour	Doctors	Nurses	Physical Integrity	Doctors Shift Factor	Doctors Shift Hours
	100%	20	4	8	100%	100%	10
	75%	15	3	6	80%	75%	15
	50%	10	2	4	50%	50%	20
	25%	7	2	3	20%	25%	35
	0%	0	0	0	0%	0%	> 48

In this example we suppose that electricity and water are not lacking, but doctors' shifts are very long. A modifier column can be
added to account for this condition. The example assumes that the Nurses' shifts are optimum.

(\*) Only the y(t), x(t), and m(t) columns are needed for the model. The other columns are descriptive comments.

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- Off-the-shelf simulators (or the internal CI simulators) can be used for the CI.
- Input/output of the simulators are translated by the Software Adapters.
- Communication with all other simulators takes place in the common ESB language.
- Additional simulators can be easily added by writing software adapter.



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## Conclusions



- It is possible to model engineering systems and human systems in the same mathematical framework.
- It is possible to model interdependencies among critical infrastructures at the interdependency links while hiding the internal details of the CI.
- Very fast solution speeds can be achieved for large and complex systems by partitioning the solution.
- The i2Sim federated framework applies and extends the capabilities of MATE to allow for real time solutions of large multi-CI System of Systems including hybrid engineering/human systems.





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## Federated Simulations

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Modelling, Simulation and Analysis of Critical Infrastructures CIPRNet Course

UCBM - Rome (Italy) - 9-10 July 2015





Contents

- Why federated simulation?
- Federated simulations
- Interoperability standards
- High Level Architecture (HLA)
- Distributed Simulation Engineering and Execution Process (DSEEP)













## Synthetic environment modelling









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#### Simulation systems engineering







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Why federated simulation?



- No single simulation can solve all your problems
- Monolithic simulations are hard to re-use: size does matter, smaller is better
- Interoperable components of suitable granularity provide maximum flexibility



Federated simulation: terminology



- Federation: a set of simulations, a common federation object model, that are used together to form a larger model or simulation
- Federate: a member of a federation; one simulation
  - Could represent one platform, like a cockpit simulator
  - Could represent an aggregate, like an entire national simulation of air traffic flow
- Federation Execution: a session of a federation executing together





Federated simulation components



- Man-in-the-loop simulators
  - Aircraft, vehicles
  - Human players
  - Systems, Command & Control (C2) stations

#### • Computer generated entities

- Vehicles, individuals, systems
- Environmental effects (e.g. weather)
- Exercise management facilities
  - Scenario development tools
  - Briefing/debriefing tools
- Analysis and assessment tools
  - Loggers
  - 3D viewers
- Network infrastructure
  - Local
  - Wide area
  - Security/encryption

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## CIP federation example (1)









## Interoperability



• Definition: the ability of simulations to provide services to and accept services from each other









## The interoperability challenge



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- Bits & bytes vs. meaning:
  - '23': 23 what? ft. altitude, bottles of beer?

- 'You are dead': 'No way, You've missed me'
- 'You are 50% dead': 'So what, I can still fight'
- 'I can see you, but you can't see me'
- Challenges:
  - Standards and versions (HLA, DIS, ...)
  - Vendor implementations & compliancy





## Modelling & simulation standards



- Advantages:
  - Economy of scale
  - Comply with legislation
  - Promote interoperability
  - Promote common understanding
  - Introduce innovations, transfer research results
  - Encourage competition
  - Facilitate trade
- Challenges:
  - Consensus
  - 'Not Invented Here' syndrome
  - Openness / vendor lock-in
  - Maintenance





## Modelling & simulation standards



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## High Level Architecture (HLA)



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- HLA rules:
  - Must be observed by federates
  - 5 requirements for federations
  - 5 requirements for particular federates
- Runtime Interface (RTI):
  - Defines functional interfaces (service) between federates and the RTI

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- RTI is software, it is not a part of specification
- Object Model Template (OMT):
  - Specification of all objects and interactions
  - Federation Object Model (FOM)
  - Simulation Object model (SOM)
  - Management Object model (MOM)



#### Object models



- Federation Object Model (FOM):
  - A description of all shared information (objects, attributes, and interactions) essential to a particular federation
- Simulation Object Model (SOM):
  - Describes objects, attributes and interactions in a particular simulation which can be used externally in a federation







## Distributed Simulation Engineering and Execution Process (DSEEP)





- IEEE 1730-2010: a seven step **engineering process model** for the development and execution of a distributed simulation environment
- Each step is broken down in activities and tasks, with activity inputs and potential outcomes

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• Generally applicable, evolving further by input from the user community



# 1. Define simulation environment objectives



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Define and document a set of **needs** to be addressed through the development and execution of a simulation environment and transform these needs into **objectives** for that environment.

Activities include:

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- Identify needs
  - Program goals, constraints, mission area, ...
- Develop objectives
  - Determine feasibility, risks, objectives
  - Determine Measures of Effectiveness/Performance (MOEs/MOPs)

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2. Perform conceptual analysis



Develop **representation of the real-world domain** that applies to the defined problem space, develop the **scenario**, and transform objectives for simulation environment to **requirements**.





3. Design simulation environment



Produce the design of the simulation environment. This involves identifying **member applications**, creating new member applications, allocating **required functionality** to member applications, and developing **planning documents**.

Activities include:

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- Member application selection and trade-off analysis
- Allocation of responsibility to represent entities and actions in the conceptual model to member applications



4. Develop simulation environment



Define the *information that will be exchanged* at runtime during the execution of the simulation environment, *modify member applications* if necessary, and prepare the simulation environment for integration and test.

Activities include:

- Develop simulation data exchange model
- Establish simulation environment agreements:
  - initialization, synchronization, termination, progression of time, events, life cycle of entities, update rates, time and space units, dead reckoning, entity ownership, ...





5. Integrate and test simulation environment



**Plan execution** of simulation, **establish all required interconnectivity** between member applications, and **test** simulation environment prior to execution.

Activities include:

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• Incremental integration and test, according to test and integration plan



## 6. Execute simulation



Execute the integrated set of member applications (i.e., the 'simulation') and preprocess the resulting output data.

Activities include:

- Execute simulation
  - Collect data, document problems, monitor execution ....
- Prepare simulation environment outputs
  - Merge, reduce/transfer, review data





7. Analyse data and evaluate results



Analyse and evaluate data acquired during the execution of the simulation environment, and report the results back to the user/sponsor.

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Activities include:

- Analyse data
  - Apply analysis methods and tools to data
  - Define appropriate presentation formats
  - Prepare data in chosen formats
- Evaluate and feedback results
  - Determine if all objectives have been met
  - Provide feedback and conclusions to user/sponsor





#### 'Take home' messages



- Modelling and simulation are complimentary areas of problem analysis and solution synthesis, which are needed to support the full life cycle of a capability
- A set of **coherent principles** and **standards** is required to fully exploit the potential of modelling and simulation





## More information



- Wim Huiskamp (wim.huiskamp@tno.nl)
- Tom van den Berg (tom.vandenberg@tno.nl)
- SISO website: http://www.sisostds.org
- NMSG website: http://www.cso.nato.int/panel.asp?panel=5





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### Modelling and Simulation Techniques for Critical Infrastructure Protection



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UCBM Headquarters - Rome (Italy) - 9 - 10 July 2014







- Simulation for CIP
- Integrated modelling and simulation
- **Federated modelling and simulation**



- Application areas
- Challenges
- Basic modelling ideas
- Example: CISIA framework
- Advantages and disadvantages
- Motivation

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- Challenges
- Example: DIESIS architectural approach





## Locating the presentation topic







#### Simulation for CIP Some applications areas



- General (offline) Cl analysis
  - Investigating (inter)dependencies between critical infrastructures
    - Implicit, indirect and hidden relations
    - Feedback loops and cascading effects
    - Stability analysis and risk estimation
  - Testing existing and benchmarking new CI control methods
  - Improving preparedness Soft exercises and real-time training
    - Confrontation with a wide spectrum of emergency situations
  - Operational support
- Decision support
  - Extended representation of current situation
  - What-if analysis

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#### Integrated modelling and simulation Basic modelling ideas

- Identify the analysis goal
- Find the suitable level of abstraction that:
  - Preserves realistic representation of all analytically relevant properties (qualitative or quantitative)
  - Allows system modelling by means of a generic formalism
- Identify the appropriate modelling formalism
- Create a large homogeneous holistic model
  - V&V: ensure completeness and correctness of the model
- Find existing or implement own simulation and analysis tool





- <u>Simple model</u>: power plant, transmission line, <u>location</u>, working / not working
- <u>Detailed model</u>: power plant, transmission line, transformer, distribution line, substation, <u>location</u>, capacity, nominal and real voltage, production and consumption fluctuations, etc.





#### Integrated modelling and simulation I2Sim framework (early version from 2008)

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- Formalism: <u>cell-channel model</u>
  - Basic structure: cells and channels
  - Components: controls and function blocks
- Elements: model of a steam station\*
- Model: connect cells into one network \*
- Solve: I2Sim simulator
- Current version of I2Sim supports federated simulation

\*Picture from: Rahman, H. A., et al. I2Sim: a matrix-partition based framework for critical infrastructure interdependencies simulation. In: *Electric Power Conference, 2008. EPEC 2008. IEEE Canada*. IEEE, 2008. p. 1-8.







Out.R

Out.F

Operative level dynamics

CISIA  $\rightarrow$  Native multidomain simulator

CISIA is a multidomain simulator which enables what-if analyses in the presence of etherogeneous interdependent systems.

Through CISIA, infrastructures and their components are modeled describing the **internal dynamics** of each element and its **interdependencies** with the **environment** (in terms of input-to-state and state-to-output functions).





S. Panzieri, R. Setola, and G. Ulivi, "An Approach to Model Complex Interdependent Infrastructures", 16<sup>th</sup> IFAC world-congress 2005, Praha, Czech Republic, 4-8 July, 2005.

S. De Porcellinis, S. Panzieri, R. Setola, and G. Ulivi, "Simulation of Heterogeneous and Interdependent Critical Infrastructures", Int. J. Critical Infrastructures (IJCIS), vol. 4, n. 1/2, pp. 110 – 128, 2008.



#### CISIA internal model

In.R

In.F

- Inputs
  - Resources
  - Faults
- Outputs
  - Resources
  - Faults
- •Internal dynamics are characterized by operative level and failures
- •External events or wrong operative conditions may induce faults (several classes of internal faults are considered)
- •The lack of resources or the presence of internal faults may induce operative level degradation
- •Internal failure levels can ONLY grow up



Failure dynamics







#### Case-study 2007

Net	
Infrastructure	Macro-
	components
Electric Grid	35
Urban areas	6
Air-ports	2
Sea-ports	2
Railway	27
Highways	23
TLC	141







Failure dynamics may be damped or inverted through the influence of recovery dynamics. Recovery actions can have both endogenous or exogenous nature



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#### **Recovery dynamics**

Fire fault mitigation

#### Recovery at oil tank farm

Fire dousing at 13 minutes after the fire start. Every minute, its value will be reduced of 5%.





Fire dousing at 21 minutes after the fire start. Every minute, its value will be reduced of 1%.

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Components are representative of 'small' parts or elements of the infrastructure, with a recognizable functional, phisical or sociologic individuality.







An element in the '**service**' (or functional) layer represent a (logical, organizative or real) element which provides an **aggregate** resource (like a VoIP service or telecontrol).







The upmost layer should represent the infrastrcture **as a whole** (or its general organizative divisions), in order to have a model which can take into account the **global dynamcs** of the infrastructure (and, possibly, the behaviours related to policies, strategies, etc.).





Traditional failures (e.g. tornado, fire, disruptions, etc..)

Complex and high-level failures (e.g. the effects of cyber attacks) that, instead, are very complex to model with a mere reductionist perspective.





Sociological related events (e.g. strike, panic, malicious behaviours, etc..) that are very difficult to model at different level of detail.



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#### MHR and MICIE Online Riskr Pediction Tool









- We can save resources by reusing existing models and interconnect ready-made simulators
- For most domains and CIs, dedicated ready-made commercial and/or free highfidelity simulators already exist
  - No need for implementation of new tools

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- Most CI operators maintain either ready-made correct simulation models of their CIs or detailed inventories of CI elements.
  - Makes resource-consuming modelling and V&V unnecessary
- Requirement: create interaction models that describe interactions between domains and contain only relevant CI elements
- Several approaches exist (often emerged from the military area, e.g., HLA)





dreamräinem



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#### Federeted architectural approach Interoperability middleware for federated MS&A





Logical bridge

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Designed for heterogeneous interdependent federated CI simulations

- Federates are not required to support common standards (e.g., HLA)
- Federates have different time models and different time scales
- Methodology for arbitrary scenarios, scenario-oriented federation design
- Flexible modelling, extensibility of federations
- Service-oriented scenario design

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- interoperability middleware is based on two concepts
  - Separation of technical and semantic interoperability
  - Lateral (instead of central) coupling of federates



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R. Setola, S. Bologna, E. Casalicchio and V. Masucci, "An Integrated Approach for Simulating Interdependencies" in *Critical Infrastructure Protection II*, M. Papa and S. Shenoi (Eds.), Springer, Boston, Massachusetts, pp. 221 – 231, 2008.



















#### DIESIS architectural approach Scenario-oriented design: modelling phase



- Provide a formal, <u>machine-readable representation</u> of the informal model
  - <u>Conceptual level</u>: add all concepts for domain element types and their relations
  - Instance level: instantiate domain element types, add concrete elements and relations
  - Dynamic level: provide description of service behaviour
- A *power station* provides energy for a *TelCo building*.
- TelCo building TB12 receives power from the power stations P20m and P18m.
- Any kind of equipment inside a *TelCo* building is off if none of the power stations linked to it has a property
  VoltageLevel over 80% and the own backup power supply unit is discharged.





#### DIESIS architectural approach Scenario-oriented design: implementation phase

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- Implement all technological components (see service network)
- Implement communication layer or add interfaces to existing RTIs
- Implement federation adapters for all simulators
- Remove bottlenecks, optimise performance
- Validate simulation results




#### DIESIS architectural approach Features and advantages



- Structuring of modelling and development in order to facilitate the process and to minimise efforts
- Modelling at federation level concerns only those elements that are relevant for dependency definition
- No deep insight into structure and behaviour of all (scenario-relevant) domains is required for modelling
- Flexibility: depending on desired results, particular simulators and models can be added, removed or replaced
- Reusability: technical components, models and concepts and can be utilised for various scenarios





#### M&S methodologies for CIP Conclusion



- Modelling and simulation are very useful for many applications related to CIP
- Analysis of multi-CI systems is challenging
- Integrated M&S approach
  - Uniform modelling: single simulator required
  - Good performance: important for real-time applications
  - Limited flexibility in relation to realisation of new scenarios
- Federated M&S approach:
  - Reuse existing simulators and models: reduce realisation costs
  - Best flexibility for changing scenarios and different analysis tasks
  - Interoperability: currently no established standards for CIP but several approaches exist

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## Thank you for your attention!

## Any questions?





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## Verification and Validation

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This lecture is about three things:



- You have to do V&V
  - because there is risk involved
- You have to do V&V in a structured way
  - if you want to do it more effective and more efficient
- You have to choose the right V&V technique
  - in order to balance the risk with the effectiveness and efficiency







- You have to do V&V
  - because there is risk involved
- You have to do V&V in a structured way
  - if you want to do it more effective and more efficient
- You have to choose the right V&V technique
  - in order to balance the risk with the effectiveness and efficiency







## What is 'Verification and Validation' (V&V)?



- Verification
  - assesses if the M&S system is built and used right
- Validation

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assesses if the right M&S system is built or procured









- You have to do V&V
  - because there is risk involved
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## Structured approach to V&V



Generic Methodology for Verification and Validation (GM-VV) to Support Acceptance of Models, Simulations and Data

GM-VV Vol. 1: Introduction and Overview

SISO-GUIDE-001.1-2012

5 October 2012

Prepared by: SISO Generic Methodology for Verification and Validation Product Development Group (GM-VV PDG)



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## Generic Methodology for V&V (GM-VV)



- Conceptual framework
  - basis of GM-VV
  - connection to other V&V methods
- Implementation framework
  - products, processes, roles
  - technical, project, enterprise
- Tailoring framework
  - adaption
  - optimization





### Four-worlds model



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## What needs to be V&V-ed for CIP?



- Simulators: power plants, banks, traffic generators, networks, ...
  - man-in-the-loop simulators
- Exercise management facilities
  - scenario development tools
  - briefing/debriefing tools
  - trainers
- Analysis and assessment tools
  - specialized analysis tooling
  - loggers
  - 3D viewers
  - generic didactic modules (scoring, computer assisted instruction)
- Network infrastructure
  - local
  - wide area
  - security/encryption
  - different architectures used

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#### Enterprise level



- Execute and/or manage projects, provide training
- V&V expertise, tools, re-use, ...
- Q-tility is an implementation of the GM-VV enterprise level





## Advantages of the structured approach (1)



- You start at the right point (effectiveness)
  - the risk of the user who applies the M&S results in the real world
- Re-usable domain knowledge (efficiency & effectiveness)
- Distribute the V&V work among all partners (efficiency)
  - V&V your own simulator (or you can assign it to another partner!)
- You can already do one branch of the Argumentation Network while waiting (efficiency)
  - you can already identify problems and fix them





# Advantages of the structured approach (2)



- If a new M&S system replaces a current one, you know immediately which tests have to be performed (efficiency)
- You have a good idea of how complete your V&V work is (effectiveness)
  - at every disaggregation you have to show if it is complete or not
- You can assign priorities based on the risk (efficiency)
  - disaggregate the risk over the sub-nodes

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• You can determine the required convincing force and assign resources such as budget, time, experts (efficiency)



## Advantages of the structured approach (3)



- By standardizing the way the V&V work is documented, it is more easy to recall and re-use (efficiency)
  - re-use parts or the whole
  - no big problem if a key-person leaves your organization
- You can re-use the work over projects (efficiency)
  - if the M&S is re-used for a slightly different purpose, you can easily determine what additional tests have to be performed
  - add to what you already know → more and more complete → less chance you forget something (effectiveness)





Part 3



- You have to do V&V
  - because there is risk involved
- You have to do V&V in a structured way
  - if you want to do it more effective and more efficient
- You have to choose the right V&V technique
  - in order to balance the risk with the effectiveness and efficiency





How to choose the right V&V technique?



- Risk
  - the higher the risk, the more rigorous the technique
  - expected residual uncertainty
- Available means
  - budget, time, knowledge, testing facilities, ...
- Referent data
  - knowledge of the real world
- M&S system availability
  - access to development documents, M&S system internals





#### V&V techniques

- Balci [1998]
- Sargent [2010]
- M. Petty [2013]







### 4 basic categories of tests



- Informal
- Formal
- Static
- Dynamic





Informal tests



- Usually executed and interpreted by humans
- Typically few resources are required
- Convincing force depends on trust
- Techniques:
  - Audit, documentation checking, face validation, inspections, reviews, Turing test, walkthroughs





#### Formal tests



- Based on mathematical proofs of correctness
- Application often limited due to large resource costs
- Convincing force of the V&V results is very high
- Techniques:
  - Induction, inductive assertions, inference, logical deduction, lambda calculus, predicate calculus, predicate transformation, proof of correctness





\*\*\*\* \* \* \*\*\*

- Can be applied early in the development process
- Typically specialized tools are used

Static tests

- Required resources are normally limited
- Access to documentation and half-products is required
- Convincing force depends on the rigor of the test
- Techniques:
  - Cause-effect graphing, control flow analysis, state transition analysis, data analysis, fault/failure analysis, interface analysis, semantic analysis, structural analysis, symbolic evaluation, syntax analysis

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#### Dynamic tests



- Execution of (part of) M&S system is required
- Dynamic properties of the M&S system are studied
- Typically specialized tools are used
- Required resources are normally limited
- Access to internals of the M&S system may be required
- Convincing force depends on the rigor of the test
- Techniques:

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• Comparison testing, compliance testing, performance testing, security testing, standards testing, debugging, execution testing, fault/failure insertion testing

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#### During development



- Static
  - models, design documents
- Dynamic when parts become available
  - (parts of) implementations
- Formal if you have sufficient resources
- Informal when you have sufficient experts





## After development (but before use!)



- Dynamic
  - Components of the simulation, interoperability between components, emerging behaviour: cascading failures

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- Informal
  - Face validation
  - Walkthroughs

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- You have to do V&V
  - because there is risk involved
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  - if you want to do it more effective and more efficient
- You have to choose the right V&V technique
  - in order to balance the risk with the effectiveness and efficiency





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- Robert G. Sargent, "VERIFICATION AND VALIDATION OF SIMULATION MODELS", Proceedings of the 2010 Winter Simulation Conference, B. Johansson, S. Jain, J. Montoya-Torres, J. Hugan, and E. Yücesan, eds





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### Cyber Threats to CI

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Modelling, Simulation and Analysis of Critical Infrastructures CIPRNet Course

UCBM Headquarters - Rome (Italy) - 9-10 July 2015





#### Outline

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- Introduction
  - importance of cyber security
  - increasing number of dependencies
- CI-related Cyber Incidents
  - case studies
  - current challenges
- How to model cyber aspects
  - cyber risk evaluation
  - system and attacker behaviour modelling
- Conclusions

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### Introduction



- Nowadays, there is a significant effort focused on **national critical infrastructure** evaluation, simulation and threat analysis
- EU is still lacking an infrastructure **simulation and analysis centre** that will allow for fast and adequate response to a complex emergencies affecting or originating from critical infrastructures
- Current study shows that cyber-related threats should be concerned as significantly contributing factors incorporated into strategic analysis of infrastructure disruptions, consequences evaluation, and assessment of systems dependencies

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Increasing number of dependencies – ICS<sup>1</sup> vs. ICT<sup>2</sup>



- Information and communication technology
- Finance
- Manufacturing

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- Food
- Health
- Energy
- Water
- ...

- Information Management Systems
- Internet Technologies
- Communication systems
- GIS systems
- ...
- <sup>1</sup>ICS Industrial Control System <sup>2</sup>ICT – Information and Communication Technologies



ICS cyber incidents - case studies



- Attacks on power grids and nuclear facilities
  - nuclear processing facilities had been infected with malicious software called Stuxnet, BlackEnergy, Havex
- Water sector
  - Australian SCADA system hacker has released over 264,000 gallons of raw sewage
  - US water filtering plant attacker uploaded malware that was able to affect the water treatment processes
  - Illinois water pump burn out hacker attacked remotely SCADA system
- Healthcare
  - · Chicago area hospital-all operations back to the paper age
  - Dutch Groene Hart Hospital sensitive data of more than 100 000 patients were stolen
- Information and Financial Systems
  - DDoS attacks (part of military conflict) were targeted at servers of National Bank of Georgia in order to paralyze the Republic of Georgia and the society

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ICS cyber incidents - case studies



- Attacks targeting Industrial Control System, causing malfunction/failure of ICT system without consequences to controlled industrial processes or/and CI
  - weakly connected with open network trough controlling system
  - only less relevant aspects of industrial process are controlled remotely
  - there is redundancy in infrastructure (e.g. stock exchange)
- Attacks targeting Industrial Control System, causing malfunction/failure of ICT system and having impact on CI and/or controlled industrial process
  - example: Stuxnet
- Attacks targeting Industrial Control System, that consequences have a cascading impact both on controlled industrial process and other depending systems
  - example: Port of Houston case collateral damages from DDoS attack conducted on a communication infrastructure of the ISP

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## Statistics-2012 (1/3)

42 % ٦

50

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40





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- 198 incidents handled
- 42% related to Energy sector
- 15% related to Water sector









https://ics-cert.us-cert.gov

- US ICS-CERT handled 235 incidents
- 56% related to Energy sector
- 13.5% related to water sector

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## Statistics- 2014 (3/3)





- US ICS-CERT handled 245 incidents
- 32% related to Energy sector
- 65% Critical Manufacturing
- 14.6% related to Water sector





#### Increasing volume of data



- PandaLabs neutralized 75 million new malware samples in 2014, twice as many as in 2013
- "Antivirus signatures exist, they're still important, just not the most important..."
  - -- Eugene Kaspersky
- "... antivirus is dead ..."
  - -- Symantec's senior vice president Brian Dye, May, 2014







## Cyber attacks – current trends



- Recently there is an increasing number of security incidents reported all over the world
- Among all attack targeted on web-servers the injection attacks still remains one of the most important network threat which is ranked as one of the top threats in the MITRE and OWASP list:
  - 1. Injection attacks
  - 2. Broken Authentication and Session Management
  - 3. Cross Site Scripting XSS
  - 4. Insecure Direct Object References
  - 5. Security Misconfiguration
  - 6. Sensitive Data Exposure
  - 7. ...
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## Application layer attacks



 IPS (Intrusion Prevention Systems) are infective solutions for application layer attacks detection



http://www.imperva.com/









 "..In 2014, attackers began distributing new versions of a remote access Trojan (RAT) program called Havex by hacking into the websites of industrial control system (ICS) manufacturers and poisoning their legitimate software downloads..."

**F-Secure** 

- 88 variants of the Havex RAT used to gain access to, and harvest data from, networks and machines of interest
- Trojanized installers planted on compromised vendor sites
  - attackers chose to compromise an intermediary target the ICS vendor site in order to gain access to the actual targets
  - attackers abuse vulnerabilities in the software used to run the <u>websites to break</u> in and <u>replace legitimate software installers</u> available for download to customers





## Application layer attacks

- IPS (Intrusion Prevention Systems) are infective solutions for application layer attacks detection
- There are many combination to obfuscate the injection (evasion techniques)
- It is easier to understand the protected application and model it normal behaviour

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	****
n/register.asp/su=UNION SELECT	
/register.asp/su=UNION /*****/SELECT	
ı/register.asp/su=%55NION SELECT	
http://www.imperva.com/	







- The goal is to evaluate the influence of a given cyber incident on whole infrastructure of connected assets.
- Some tools allows for very detailed description of analysed system of systems (connections, bandwidth, applications types, routers, etc.).
- These can be used to identify the influence of bandwidth saturation (e.g. caused by DDoS attacks) on quality of provided services.
- However, these are difficult to analyse impact of web-layer attacks (e.g. SQLi, XSS, etc.)





Risk assessment

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- The goal is to evaluate the probability that an intelligent threat agent could successfully implement an attack (the probabilities can be used to calculate risk according to adapted methodology).
- It is assumed that in a given scenario the threat agent may implement a complex attack vector (including several steps) in order to achieve a goal.
- Analysed infrastructure can be modelled with varying granularity (as a black box system or detailed network of connected assets).

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• The result of the analysis is a set of prioritised countermeasures.





<sup>1</sup> Choras Michal, Kozik R., Flizikowski A. **FP7 INSPIRE Decision Aid Tool**: a Support for Risk Management and Cyber Protection of Critical Infrastructures , Telecommunications Review, vol. 8-9, p. 1215-1221, 2012. 13/07/2015 rkozik@utp.edu.pl 22



#### Example of result analysis

















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### Looking inside the packet



GET http://localhost:8080/tienda1/index.jsp HTTP/1.1 User-Agent: Mozilla/5.0 (compatible; Konqueror/3.5; Linux) Pragma: no-cache Cache-control: no-cache Accept: text/xml,application/xml,application/xhtml+xml Accept-Encoding: x-gzip, x-deflate, gzip, deflate Accept-Charset: utf-8, utf-8;q=0.5, \*;q=0.5 Accept-Language: en Host: localhost:8080 Cookie: JSESSIONID=EA414B3E327DED6875848530C864BD8F Connection: close








# Structure modelling



### Inut data:

insert into volume values (1,2,3,6) select \* from volume where id=11 select id,name from volume where id=33 insert into volume values (1,2,dunno,6) insert into volume values (1,2,dunno dunno dunno,6) select id1,name from volume where id=abc select \* from volume where id=234

- Genetic algorithm
   Graph based alusts
- Graph-based clusteringDynamic programing

Result:

rule-0: insert into volume values (1,2,[a-z0-9]+,6)
rule-1: select [a-z0-9\*,]+ from volume where id=[a-z0-9]+

























# Data correlation – bigger operational picture











# Conclusions



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### • I presented:

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- current trends and challenges (with respect to cyber security aspects) in critical infrastructures protection were presented
- an overview of cyber incidents impacting critical infrastructures have been described
- different approaches to cyber security aspects modelling have been presented
- there is no perfect method to address cyber security aspects:
  - risk analysis and security audits allows for evaluating cyber security posture, but they are missing real-time data
  - on-line/host-based cyber security allows for rapid threat detection, but theses are missing the big operational picture

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• presented techniques are currently gaining in popularity since these allows achieving better results in contrast to classical signature-based approaches







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# Introduction to Decision Support Systems

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San CAMPUS BIO

Modelling, Simulation and Analysis of Critical Infrastructure Course inside the Master in Homeland Security (Edition 2)

Università Campus Bio-Medico di Roma (Italy) – 9-10 July 2015



Introduction to DSS



- What is a Decision Support System
- Brief history of DSS
- Benefits and scope of a DSS
- Types and components of a DSS
- DSS for CI applications









Introduction to DSS



# DSS definitions



1970	<ul> <li>"Model-based set of procedures for processing data and judgments to assist a manager in his decision making (sic)"</li> <li>[Little]</li> </ul>
1978	<ul> <li>"Decision Support Systems couple the intellectual resources of individuals with the capabilities of the computer to improve the quality of decisions. It is a computer-based support system for management decision makers who deal with semi-structured problems" [Keen and Scott Morton]</li> </ul>
1984	• "A decision support system is an <b>interactive system</b> that provides the user with easy access to decision models and data in order to support semi-structured and <b>unstructured</b> decision-making tasks" [Mann and Watson]
1989	• "a computer-based information system consisting of hardware/software and the human element designed to assist any decision-maker at any level. However, the emphasis is on semi-structured and unstructured tasks" [Bidgoli]
1996	<ul> <li>Computer-based systems that help decision makers confront ill-structured problems through direct interaction with data and analysis models [Sprague and Watson]</li> </ul>
1997	<ul> <li>DSS are computer-based systems that bring together information from a variety of sources, assist in the organisation and analysis of information and facilitate the evaluation of assumptions underlying the use of specific models [Sauter]</li> </ul>
2005	<ul> <li>"A computer-based information system that combines models and data in an attempt to solve semi-structured and some unstructured problems with extensive user involvement" [Turban, Rainer, and Potter]</li> </ul>

A decision support system (DSS) is a computer decisions more easily. It is an "informational normal business operation).







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What is a DSS

## Decision

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 Focus on decision-making in a problem situation rather than the subordinate activities of simple information retrieval, processing or reporting

## Support

Introduction to DSS

 Computer technologies help for decisions, but not substitute the decision maker

Introduction to DSS

## System

 Integrated nature of the overall approach, suggesting the wider context of machine, user and decision environment (data, methodologies...)

















# Brief history of DSS (1/2)



### Before 1965

• Management Information Systems (MIS) in large companies (Davis, 1974). MIS focused on providing managers with structured, periodic reports. Much of the information was from accounting and transaction systems.

#### Late 1960'

• Model-oriented DSS or management decision systems. Two DSS pioneers, Peter Keen and Charles Stabell, claim the concept of decision support evolved from "the theoretical studies of organizational decision-making done at the Carnegie Institute of Technology during the late 1950s and early '60s and the technical work on interactive computer systems, mainly carried out at the Massachusetts Institute of Technology in the 1960s. (Keen and Scott Morton, 1978 preface)"

### 1971

• DSS for portfolio management: Sloan Management Review article titled "The Design of Man-Machine Decision Systems: An Application to Portfolio Management". His system was designed to support investment managers in their daily administration of a clients' stock portfolio. DSS for portfolio management have become very sophisticated since Gerrity began his research.



Introduction to DSS



# Brief history of DSS (2/2)



### 1974

• Gordon Davis defined a Management Information System as "an **integrated**, **man/machine system** for providing information to support the operations, management, and **decision-making functions** in an organization." Davis's work created the setting for the development of a broad foundation for DSS research and practice.

### 1980'

- 1980: First International Conference on Decision Support Systems was held in Atlanta, Georgia
- 1979: John Rockart published an article leading to the development of executive information systems (EISs) or executive support systems (ESS).
- Executive Information Systems (EIS) evolved from single user model-driven Decision Support systems and improved relational database products
- 1989: Howard Dresner introduced the concept of **Business Intelligence** referring to data-driven DSS

### 1990'

• Technology shift: introduction of desktop On-Line Analytical Processing tools, web-based and web-enabled DSS

[D. J. Power]







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- Easy to use and flexible interface
- Interactive environment
- Support for unstructured and semi-structured problem solving
- Efficient models for the analysis of data
- System flexibility in order to be part of the decisional process

Introduction to DSS





## Communication-driven DSS

Most communications-driven DSSs are targeted at internal teams, including partners. Its purpose are to help conduct a meeting, or for users to collaborate. The most common technology used to deploy the DSS is a web or client server.





# \*\*\*\*

## Data-driven DSS

Most data-driven DSSs are targeted at managers, staff and also product/service suppliers. It is used to query a database or data warehouse to seek specific answers for specific purposes. It is deployed via a main frame system, client/server link, or via the web.







## Document-driven DSS

Document-driven DSSs are more common, targeted at a broad base of user groups. The purpose of such a DSS is to search web pages and find documents on a specific set of keywords or search terms. The usual technology used to set up such DSSs are via the web or a client/server system.





## • Knowledge-driven DSS:

Knowledge-driven DSSs or 'knowledgebase' is a catch-all category covering a broad range of systems. The "expertise" consists of knowledge about a particular problem domain, understanding of problems within that domain, and "skill" at solving one or some of these problems. The generic tasks include classification, configuration, diagnosis, interpretation, planning and prediction. The typical deployment technology used to set up such systems could be client/server systems, the web, or software running on stand-alone PCs.

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## • Model-driven DSS

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Model-driven DSSs are complex systems that help analyse decisions or choose between different options. They emphasize access to and manipulation of a model, for example, statistical, financial, optimization and/or simulation models. These DSSs can be deployed via software/hardware in stand-alone PCs, client/server systems, or the web.





Introduction to DSS





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Introduction to DSS













• A DSS is a system helping decisions, which practice is influenced by several disciplines: computer science, artificial intelligence, engineering, psychology, management theories...

Introduction to DSS

- A DSS is a complex system integrating data and knowledge, that needs a continue update
- A DSS in any case substitutes the human decisions
- The theory of DSS is continuously evolving















Critical Infrastructure Preparedness and Resilience Research Network

# Geographical Information Systems for visualisation and analysis

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CIPRNet Course inside the Master in Homeland Security Second Edition



University Campus Bio-Medico of Rome, 09-10July 2014







- The term *Geomatics*<sup>(\*)</sup> was created at Laval University in Canada in the early 1980s:
  - Geomatics is defined as a systemic, multidisciplinary, integrated approach to selecting the instruments and the appropriate techniques for collecting, storing, integrating, modeling, analyzing, retrieving at will, transforming, displaying, and distributing spatially georeferenced data from different sources with well-defined accuracy characteristics and continuity in a digital format.

Most relevant elements of Geomatics:

- Geographical information system (GIS)
- Decision support system (DSS)

Geomatics

WebGIS



(\*)Mario A. Gomarasca, (2009), Basics of Geomatics, Springer Netherlands, DOI 10.1007/978-1-4020-9014-1 http://link.springer.com/book/10.1007%2F978-1-4020-9014-1

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- **Geographical information system (GIS)**: to make use of a powerful combination of instruments capable of receiving, recording, recalling, transforming, representing, and processing georeferenced spatial data;
- **Decision support system (DSS)**: to implement complex geographical information systems meant to create possible scenarios by modeling the ground truth and to offer a set of solutions to the decision maker;

Geographical Information Systems for visualisation and analysis

• WebGIS: to distribute geographic data remotely stored on dedicated machines for databases, according to complex network architectures.



Geographic Information System



- We define **GIS (Geographic Information System)** as a structure constituted by a powerful set of instruments and technologies committed to acquire, store, manage, transform, analyze and visualize georeferenced spatial data.
  - Georeferenced information: every document or event referred to a particular portion of Earth's surface is an example of georeferenced information
  - Geospatial information: every document or event that is also represented from a cartographic point of view or by maps or aerial/satellite images is an example of geospatial information
- Often the two terms (georeferenced and geospatial) are used as synonyms.





## How GIS works

- In a GIS, different types of information are represented as separate map layers, coming from different sources or disciplines (multidisciplinary)
- ✓ Each layer is linked to descriptive information
- ✓ Layers are numerically combined to make a new map containing further information
- ✓ Data modeling in environmental GIS:
  - Basic functionalities
  - Specific functionalities



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# Georeferencing



- Is the representation of the location of real world features within the spatial framework of a particular coordinate system.
- Relationship between coordinate systems and map projections:
  - Map projections define how positions on the Earth's curved surface are transformed onto a flat map surface
  - Coordinate systems provide a referencing framework by which positions are measured and computed.





### Transportation network

**Power Lines and Elements** 

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# **GIS** Analysis Functions



## Main categories:

- Visualization
- Retrieval, Classification and Measurement
- Overlay
- Extraction
- Proximity
- Map algebra (Raster)

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# **Overlay Functions**

- Overlay analyses:
  - Operate on spatial entities from two or more maps to determine spatial overlap, combination, containment, intersection...etc.
  - One of the most "fundamental" of GIS operations
  - Basic part of the GIS toolbox
- Vector overlays:
  - combine point, line, and polygon features
  - computationally complex
- Raster overlays:
  - cell-by-cell comparison, combination, or operation
  - computationally less demanding





# Overlay: Union, Intersect, and

Identity

## • UNION:

- overlay polygons and keep areas from both layers.
- INTERSECTION:
  - overlay polygons and keep only areas in the input layer that fall within the intersection layer.
- IDENTITY:
  - overlay polygons and keep areas from input layer.

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Geographical Information Systems for visualisation and analysis





## Buffer (Vector):

• Creates buffer polygons around input features to a specified distance.





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### Near:

• Determines the distance from each feature in the input features to the nearest feature in the near features, within the search radius.



MIXED FEATURE TYPES



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Polygon Buffer

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Methods of Spatial Data Analysis



- The GIS can perform a spatial analysis.
- Spatial relationships among the features and their attributes and the
  persistent link with their geometry (shape and position) make the GIS a tool
  able to simulate the real world and hence to help decision makers in solving
  actual problems.
- Operations can be carried out on a single data layer or by combining two or more data layers.

Geographical Information Systems for visualisation and analysis

- They can be grouped in three categories:
  - Spatial data analysis;
  - Attributes analysis;
  - Integrated analysis.

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# GIS and DBMS



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 The location and attribute information is stored inside your computer and a <u>GIS links the two</u> <u>types of information together</u>. It uses a map to display the location information and a table









# Thematic mapping



- Output is the final goal of GIS projects. Two main types of output:
  - Maps
  - Visualizations
- Maps are good at summarizing and communicating.
- Primary goals in map design: to share information, highlight patterns and processes, illustrate results.

## Maps and Cartography:

- Map is the digital or analog output from a GIS showing information using well established cartographic conventions
- Cartography is the art, science and techniques of making maps





## WebGIS and Web mapping



- Web mapping is the process of using maps delivered by GIS on the WWW, where it is both served and consumed. Web mapping is more than just web cartography, it is both a service activity and consumer activity.
- Web GIS is a type of distributed information system, comprising at least a server and a client, where the server is a GIS server and the client is a web browser, desktop application, or mobile application.
- In its simplest form, WebGIS can be defined as any GIS that uses web technology to communicate between a server and a client.







# WebGIS and Web mapping



### Web GIS basic schema:

- The server has a URL so that clients can find it on the web.
- The client relies on HTTP specifications to send requests to the server.
- The server performs the requested GIS operations and sends responses to the client via HTTP.
- The format of the response sent to the client can be in many formats, such as HTML, binary image, XML or JSON (JavaScript Object Notation).





## WebGIS advantages



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- A global reach: you can present web GIS applications to the world, and the world can access them from their computers or mobile devices.
- A large number of users: in general, a traditional desktop GIS is used by only one user at a time, while a web GIS can be used by dozens or hundreds of users simultaneously.
- Better cross-platform capability: The majority of web GIS clients are web browsers. You do not need to install/buy specific software or pay to use WebGIS.
- Easy to use: Desktop GIS is intended for professional users with months of training and experience in GIS. WebGIS is intended for a broad audience, including public users who may know nothing about GIS. They expect web GIS to be as easy as using a regular website. WebGIS is commonly designed for simplicity, intuition, and convenience, making it typically much easier to use than desktop GIS.



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## Platforms for Large & Complex Scenarios

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UCBM - Rome (Italy) - 9-10 July 2015





## Classification of interdependencies M&S simulation approaches



- Ouyang categorisation
  - Empirical approaches
  - Agent based approaches
  - System dynamics
  - Economic theory based
  - Network based

#### Min Ouyang

Review on modeling and simulation of interdependent critical infrastructure systems, Reliability Engineering & System Safety Volume 121, January 2014, Pages 43-60

- · Satumtira, Duenas-Osorio classification method
  - Mathematical Method
  - · Modeling objective
  - Scale of analysis
  - Quantity and Quality of Input data
  - Targeted discipline
  - End user type

Gesara Satumtira, Leonardo Dueñas-Osorio Synthesis of Modeling and Simulation Methods on Critical Infrastructure Interdependencies Research, Sustainable and Resilient Critical Infrastructure Systems 2010, pp 1-51

10/7/2015

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Large and complex scenario......



- Possible dimensions of a scenario
  - Geographical extensions
    - City
    - Metropolitan area
    - Regional
    - National
  - Number of components in the scenario
    - Components complexity
    - Components heterogeneity
  - Independent domains vs interdependent domains





Large and complex scenario......





e.g. Economic study – Leontief I/O model (purchase –sales relationships among different sectors/state members)



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## Large and complex scenario......







## A large & complex scenario example

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Geographical scale: Metropolitan area

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## A large & complex scenario example



Geographical scale: Metropolitan area

### Components

- Technological networks
  - Power network







## A large & complex scenario example

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Geographical scale: Metropolitan area

### Components

- Technological networks
  - Power network
    - Telco network





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## A large & complex scenario example



Geographical scale: Metropolitan area

#### Components

•

- Technological networks
  - Power network
  - Telco network
- Network dependencies



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## A large & complex scenario example

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Geographical scale: Metropolitan area

#### Components

- Technological networks
  - Power network
    - Telco network
- Network dependencies



Threats (natural events ....)



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## **Modeling Objectives**

- Risk assessment
  - Cl operators risk analysis improvement
  - Urban resilience improvement
  - Critical assets risk analysis in emergency situation
  - .....
- Vulnerability analysis
- Interdependency analysis
- Failure propagation analysis
- . . . .





Technological networks Primary services Critical assets

Threats (natural events....)

¢þ Context information

### 10/07/2015





10/07/2014

Infrastructure scale of analysis



• The infrastructure scale of analysis describes the level of granularity the infrastructure interdependencies are analyzed [Satumtira, Duenas-Osorio]





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### Simulation of large scenario......









# Simulation of large scenario: the solution architectural template











- NO "Silver-bullet" tool for large scenarios
- · Solution: platforms for CIP contains models and tools of different categories
- Data gathering and homogenisation is the very BIG ISSUE

S. Rinaldi, J. Peerenboom, and T. Kelly. "Identifying, Understanding, and Analyzing Critical Infrastructure Interdependencies," IEEE Control Systems Magazine, IEEE, December 2001, pp. 11-25 P. Pederson D. Dudenhoeffer S. Hartley M. Permann. "Critical Infrastructure Interdependency Modeling: A Survey of U.S. and International Research," INL/EXT-06-11464

Gesara Satumtira, Leonardo Dueñas-Osorio Synthesis of Modeling and Simulation Methods on Critical Infrastructure Interdependencies Research, Sustainable and Resilient Critical Infrastructure Systems 2010, pp 1-51 Min Ouyang

Review on modeling and simulation of interdependent critical infrastructure systems, Reliability Engineering & System Safety Volume 121, January 2014, Pages 43–60

G. D'Agostino and A. Scala eds. Networks of Networks: The Last Frontier of Complexity Understanding Complex Systems. Springer International Publishing





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## Decision Support System and Consequences Analysis part 1: DSS - The CIPRNet Idea

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Master in Homeland Security 2015



UCBM – Roma – July 9-10, 2015





Agenda

- 1. DSS: architecture
- 2. DSS: vulnerability analysis
- 3. DSS: impact analysis
- 4. DSS: interaction with the operators
- 5. DSS: an operational service and a Crisis Gaming tool
- 6. Conclusions

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# DSS: Vulnerability analysis



The Damages estimation block transforms the predicted Events (with their predicted Strength) in Damages to CI elements and, wherever possible, to other types of assets (Buildings, Plants etc.)

The list of Events which will be monitored and whose effects will be "transformed" into Damages is the following:

- Earthquake
- Abundant rainfall
- Heat/Cold temperatures wave
- <u>Strong Wind</u>
- Lightning
- Heavy snowfall

- Ice/hail storm
- Landslide
- Flash flood
- Flooding
- Mud flow
- <u>Debris avalanche</u>
- <u>Storm surge</u>

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## DSS: Vulnerability analysis



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Two different methods will be used to identify "vulnerability" of the different CI elements versus each considered threat

a.inferring vulnerability data thresholds from historical data (when available)

- 1. Elements with pronounced fault correlation with events
- 2. General trend of vulnerability versus event's strength

b.getting vulnerability thresholds by CI elements technical data

- 1. Direct access (from explicit values, when available)
- 2. Indirect access (from empirical formulas)
- Earthquake
- Abundant rainfall
- Heat/Cold temperatures wave
- <u>Strong Wind</u>
- Lightening
- <u>Heavy snowfall</u>

- lce storm
- <u>Landslide</u>
- Flash flood
- <u>Flooding</u>
  <u>Mud flow</u>
- Debris avalanche
- Storm surge





# DSS: Vulnerability analysis

#### Vulnerability to meteorological events

The vulnerability assessment is based on the statistical elaboration of:

- failure events/anomalies reported by Cl owner;
- meteorological time series (last 10 years) of precipitation and temperature.

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## DSS: Impact analysis



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Impact Analysis is the transformation of expected Damages into subsequent reductions (or losses) of Services supplied by CI, either those hit by damages and those hit via cascading (or dependency) mechanisms.



Cl should be considered as a system whose elements are connected by forces having different force constants.

Tight connections produce dynamic responses characterized by high frequencies (small characteristic times) while loose couplings produce low frequencies (and higher characteristic times)

Electrical and Telecommunication systems seem to be the mostly thightly coupled infrastructures: thus their interaction takes place in a time scale much smaller than that pertaining to other systems. The times of mutual response to faults is very short: it could be "adiabatically" decoupled from that of the other systems.



# DSS: Impact analysis



Impact Analysis has been thus split into two different modules:

 An Electrical-Telecom interaction system, where eventual Damages occurring to one (or both) of these systems are analyzed and Impacts assessed.

Time scale: from a few minutes to less than hours

2. An interaction scheme linking all other CI and connected to the Electrical-Telecom interaction system





# DSS: Interaction with CI operators



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The interaction with electrical operator ACEA (Roma multi-utility operator) will follow this workflow





## DSS: Consequence analysis



Consequence analysis estimates the severity of a crisis as a function of the ultimate effects that it can produce on

- Citizens
- Public Services
- Environment
- Economical sectors

TLP:

Amber



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#### DSS: an Operational and a Crisis Gaming tool





When the DSS will receive as Input real-time data (forecast, predictions etc.) it operates as a Risk Analysis Forecast System, providing (with some anticipation) predictions on the course of events, the expected damages, the related impacts on the system of CI, the consequences to the different domains (Criteria).

It thus represents an Operational Tool which can be deployed (24/7) in favour of CI operators, Public Authorities



## DSS: an Operational and a Crisis Gaming tool





The DSS can also create synthetic scenario where the occurrence of natural events is simulated: the block getting data from true information sources can be substituted by a generator of synthetic perturbations such as:

- earthquake
- abundant rainfall
- cold or hot wave

The DSS could be used for stress testing and/or to evaluate complex systems response to predicted (but not yet occurred) natural manifestations

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#### DSS: an Operational and a Crisis Gaming tool





The DSS can also create synthetic damages, to simulate scenarios which are not directly related to physical manifestations but rather to attacks or other types of home-made perturbations (with no specific or predictable patterns)

The DSS could be thus used for stress testing and/or to evaluate complex systems response to possible damages.





### End of first part

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## Decision Support System and Consequences Analysis part 2: Consequence analysis concepts

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Agenda



- 2. Service Access Wealth Indices
- 3. A test case
- 4. Conclusions

#### July 10, 2015 TLP: Amber



We define the **Wealth** as being the measure (expressed in a specific scale) of the well-being of a specific Criterion element. **Wealth** can be expressed in different terms, as a function of the chosen Criterion.

Assume the  $W(t_{ij})$  is the Wealth of the Criterion  $t_{ij}$  It can be described in terms of a Metrics  $M(t_{ij})$  providing the optimal value of some property ensuring the achievement of the Wealth

$$W(t_{ij}) = M(t_{ij}) \sum_{k=1}^{N_k} r_k(t_{ij}) Q_k$$

The Wealth achievement can be related to the availability of specific assets (International Wealth Index [1]) or to the availability of Primary Services. Our model thus considers the  $Q_k$  as being the Primary Services availability and  $r_k(t_{ij})$  the "relevance" of Service k for allowing Wealth achievement of the specific Criterion  $t_{ij}$ .

TLP: • [1] <u>http://ddw.ruhostimenl.@vi/intro.php</u> (Nijmegen Center for Economics, Institute for Management Research) <sup>18</sup>







Consequence Analysis: a new model theory



The **Consequence** can be expressed as a difference between the "expected" Wealth and that effectively achieved due to **the loss of Primary Services.** 

If the Crisis Scenario is expected to last a period T and the ordinary Wealth is  $W_0$ , the Consequence of the Crisis (on a specific Criterion  $t_{ij}$ ) could be expressed as

$$C = W_0 T - M \int_0^T \sum_{k=1}^{N_k} r_k Q_k(t) dt$$

As **M=W**<sub>0</sub> then

$$C = M[T - \sum_{k=1}^{N_k} r_k \int_0^T Q_k(t) dt]$$





Service Access Wealth (SAW) Indices



 $Q_k(t)$  are the expected output of Impact Analysis,  $r_k$  are what we called SAW (Services Access Wealth) Indices.

They are different from one Criterion to another (electricity could be more relevant for the Wealth achievement depending on the class of age or the presence of physical disabilities)

Criterion element	Electricity	Telecom.	Water	Gas	Mobility	Total
citizens age <5 years	$r_1(t_{11})$	$r_2(t_{11})$	$r_3(t_{11})$	$r_4(t_{11})$	$r_5(t_{11})$	100
citizens age > 65 years	$r_1(t_{12})$	$r_2(t_{12})$	$r_3(t_{12})$	$r_4(t_{12})$	$r_5(t_{12})$	100
citizens 35 <age 65="" <="" td="" years<=""><td><math>r_1(t_{13})</math></td><td><math>r_2(t_{13})</math></td><td><math>r_3(t_{13})</math></td><td><math>r_4(t_{13})</math></td><td><math>r_5(t_{13})</math></td><td>100</td></age>	$r_1(t_{13})$	$r_2(t_{13})$	$r_3(t_{13})$	$r_4(t_{13})$	$r_5(t_{13})$	100
citizens with disabilities	$r_1(t_{14})$	$r_2(t_{14})$	$r_3(t_{14})$	$r_4(t_{14})$	$r_5(t_{14})$	100









Tavola 8.8 Persone di 3 anni e più per frequenza con cui usano un personal computer e persone di 6 anni e più per frequenza con cui usano Internet per sesso, classe di età, regione, ripartizione e tipo di comune Anno 2014, per 100 persone della stessa classe di età, sesso e zona

	Uso del personal computer (a)						Uso di Internet (b)					Non usano
ANNI CLASSI DI ETÀ	Sì	Tutti i giorni	Una o più volte alla settimana	Qualche volta al mese	Qualche volta all'anno	usano il pc	Sì	Tutti i giorni	Una o più volte alla settimana	Qualche volta al mese	Qualche volta all'anno	Interne
3-5	22,0	4,6	12,8	2,7	1.9	74,7	-	-			_ •	
6-10	52,8	11,4	30,5	8,3	2,6	45,6	44,4	9,0	25,6	7,2	2,6	53,8
11-14	80,2	31,4	41,3	6,1	1,4	18,1	80,8	44,5	31,6	3,8	0,9	17,2
15-17	85,8	51,6	30,4	3,1	0,6	12,8	90,9	70,2	18,5	1,8	0,3	7,9
18-19	89,1	58,7	27,1	2,8	0,5	9,1	93,8	76,2	15,7	1,5	0,4	4,0
20-24	83,7	58,9	21,5	2,5	0,8	13,7	89,1	70,6	16,1	1,9	0,5	8,4
25-34	77,8	52,1	21,7	3,1	0,9	20,1	83,5	61,0	19,9	1,8	0,8	14,6
35-44	73,1	48,2	20,6	2,9	1,4	25,7	76,1	50,2	21,9	3,0	1,0	22,6
45-54	64,0	43,0	17,2	2,7	1,1	34,4	65,6	40,7	20,6	3,1	1,2	32,9
55-59	50,9	34,0	13,3	2,9	0,7	47,4	52,5	30,9	17,3	3,2	1,1	46,1
60-64	40,8	25,8	12,9	1,4	0,7	57.0	41,6	23,4	15,7	1,9	0,6	57,2
65-74	21,2	11,0	8,3	1,5	0,4	77.1	21.1	10.2	8.9	1.6	0.5	77,1
75 e oltre	4,7	2,3	1,9	0,4	0,1	93,4	4,3	1,9	1,8	0,4	0,2	93,9
Torate	54.7	33.5	17 4	27	10	43.6	57.3	36.9	17 1	25	0.9	41.0









Tabella 15. Popolazione residente che si è recata il mercoledì precedente la data del censimento al luogo abituale di studio o di lavoro per classe di età in Italia e nel Lazio

	Italia		Lazio		Official italian Census data		
Classe età	N	%	N	%	(2014)	aata	
0-5	1.526.052	5,96	136.473	5,81	7 (2014)		
6-10	2.470.900	9,64	215.094	9,16	Transport relevance	e	
11-14	2.010.673	7,85	175319	7,47	1 .		
15-19	2.197.139	8,57	201.236	8,57	]		
20-24	1.676.995	6,54	146.018	6,22	1		
25-29	2.249.258	8,78	196.398	8,36	1	-	
30-34	2.582.706	10,08	231.759	9,87	1	Dre	
25-54	9.300.244	20,29	865.212	20,04	1	a	
55 e più	1.010.032	6,29	100.070	7,70	1	l d d	
	25.624.599	199,90	2.348.387	100,00	1		

Tabella 19. Occupati che si sono recati il mercoledì precedente la data del censimento al luogo abituale di lavoro per mezzo utilizzato - Lazio (dettaglio provinciale) - Valori

percentual							-				
	Treno, tram, metro	Autobus urbano, filobus, corriera, autobus extra- urbano	Autobus aziendale o scolastico	Auto privata (come conducente)	Auto privata (come passeggero)	Motocicletta ciclomotore scooter	Bicicletta	Altro mezzo	A piedi	Totale	
Province											
Viterbo	2,89	3,65	0,80	73,07	5,30	2,40	0,30	0,29	11,31	100	
Rieti	3,88	4,22	0,69	71,22	5,05	0,76	0,40	0,27	13,52	100	
Roma	9,34	8,90	1,14	56,81	4,53	10,12	0,29	0,16	8,70	100	
Latina	4,53	2,71	1,69	69,96	5,74	1,91	0,92	0,39	12,15	100	
Frosinone	2,84	3,93	1,97	73,96	6,24	0,54	0,25	0,16	10,11	100	
Lazio	7,92	7,57	1,22	60,55	4,83	8,00	0,35	0,19	9,38	100	2013/24
Fonte: ISTAT	r, 2001. "1	4°Censimento della poj	polazio ne e delle ab	itazioni"	•	•					
0, 2015	Am	ber	ALA	A	AKYO		100 M	200	STATE	200	23



## Service Access Wealth (SAW) Indices



 $r_1(t_{11})/r_1(t_{12}) = 32/9$  $r_1(t_{11})/r_1(t_{14}) = 32/23$ 

 $r_4(t_{11})/r_4(t_{12}) = 49/16$  $r_4(t_{11})/r_4(t_{14}) = 49/32$ 

#### Relevance of Power and Gas

4	Tipo duto	opece med	a menanci	anningi c								
5	Numero di componenti totale											
6												
7	Condizione professionale	izione professionale totale										
8	Anno 2012											
9	Tipologia familiare	persona sola con 35-64 anni	persona sola con meno di 35 anni	persona sola con 65 anni o più	coppia senza figli con p.r. con 35-64 anni	coppia senza figli con p.r.con meno di 35 anni	coppia senza figli con p.r. con 65 anni o più	coppia con 1 figlio	coppia con 2 figli	coppia con 3 e più figli		
10	Gruppo di spesa											
11	totale	2008,48	1906,83	1539,11	2710,33	2534,72	2397,15	2841,95	3023,33	3034,53		
12	alimentari e bevande	344,42	323,48	324,65	467,51	386,07	489,94	536,07	586,18	659,19		
40	non alimentari	1664,07	1583,35	1214,47	2242,82	2148,64	1907,2	2305,87	2437,15	2375,34		
41	tabacchi	22,48	21,58	6,67	27,63	29,51	11,08	23,94	26,62	31,15		
42	abbigliamento e calzature	98,96	108,56	51,11	138,4	125,78	80,06	153,13	180,68	178,7		
46	abitazione (principale e secondaria)	628,87	559,12	604,39	779,76	683,44	813,55	745,87	738,32	658,26		
52	combustibili ed energia	97,96	81,44	110,45	134,97	106,16	146,78	151,2	161,39	162,51		
53	energia elettrica	32,8	29,56	32,12	46,56	36,13	47,97	56,06	63,51	73,43		
54	gas	44,85	39,5	54,48	66,53	47,3	71,48	73,48	74,42	69,05		
55	riscaldamento centralizzato	11,15	7,2	13,43	11,6	13,59	12,49	10,44	9,8	6,29		
56	mobili, elettrod. e servizi per la casa	87,62	95,95	96,54	123,75	148,2	119,36	131,09	128,24	145,12		
67	sanità	52,8	39,73	72,62	96,73	94,64	127,24	100,01	99,28	84,72		
70	trasporti	311,66	298,84	83,36	451,7	459,94	292,44	477	487,47	539,82		
79	comunicazioni	37,32	33,3	30,1	47,14	47,67	40,46	54,96	58,29	61,58		





After a thorough analysis of available data we should be able to solve the following system of equations (20 unknown for *Criteria* element 1 (citizens) )





#### Service Access Wealth (SAW) Indices



At the end of Consequences evaluation, each Criterion will be characterised by a value of the Consequences that the predicted Crisis Scenario will produce on it.

Thus, the outcome of the Consequence Analysis module will be a vector  $m{c}$ 

$$\boldsymbol{C} = \begin{bmatrix} C_1 \\ C_2 \\ C_3 \\ C_4 \end{bmatrix}$$

Each  $C_i$  value will be described by its own metrics (euros, #people affected, land surface polluted etc.); thus a classical Norm definition of the C vector will not be attempted nor wanted.







In order to discriminate the different "severities" of the involved Scenarios, let us define a threshold Vector T which will define the limiting value of a Criterion Consequences leading a transition from "Light" to "Severe" crisis



According to the definition of these Vectors, we could establish a Grade Scale G indicating the **Crisis Severity** 



G = 1 No significant Consequences

G = 2 Consequences can be detected in geographical extent OR in time duration. C's are lower than thresholds

G = 3 Consequences can be detected in geographical extent AND in time duration. C's are lower than thresholds

G = 4 Consequences can be detected in geographical extent AND in time duration. At least one C higher than threshold

G = 5 Consequences can be detected in geographical extent AND in time duration. Many C higher than thresholds





#### Nowcasting Jan 31st 2014



#### Test case





#### Case study: Jan 31st 1.40 pm

Predicted impact: prolonged electrical outage (> 1 hour)











### Conclusions

\*\*\*\* \* \* \*\*\*\*

Consequences Analysis will thus end providing

- A Consequence vector *C* containing the expected Consequences for the different *Criteria* elements
- The Severity Grade of the predicted Crisis
- In particular cases, the DSS will provide indications on strategies to cope with the Crisis
  - Prediction of PV production (under development)
  - Resources optimisation: # CI elements to be restored F larger than the available Resources R (F> or >> R) (under development)
  - Tracking of technical resources on the field: path optimisation by considering traffic jams (under development)





## Conclusions



Consequences Analysis will thus provide

- A Consequence vector **C** containing the expected Consequences for the different **Criteria** elements
- The Severity Grade of the predicted Crisis
- In particular cases, the DSS will provide indications on strategies to cope with the Crisis
  - Prediction of PV production (under development)
  - Resources optimisation: # CI elements to be restored F larger than the available Resources R (F> or >> R) (under development)
  - Tracking of technical resources on the field: path optimisation by considering traffic jams (under development)









Thank you









Critical Infrastructure Preparedness and Resilience Research Network

# Events prediction and environmental sensing

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CIPRNet Course inside the Master in Homeland Security Second Edition



University Campus Bio-Medico of Rome, 09-10July 2014





Overview lecture

- Hazard prediction
- Weather, floods and landslide forecasting
- Forecasting process and lead time
- Vulnerability analysis
- Heavy rainfalls/heat waves example



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**Events prediction and environmental sensing** 



# Hazards: what can we predict?





Flash floods Local precipitation of high intensity



Coastal flooding Spring tides and storm surge

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caused by rain or wind



Weather forecast



Landslide Heavy long lasting precipitation / snow melt



Large scale flooding Heavy long lasting precipitation / snow melt







## ... other measurement data







## Weather forecast models



Time frame Now-casting Short range Medium range Monthly

Seasonal

<u>Spatial coverage</u> Global Regional Downscaling to local level

#### Modelling concepts

- $\rightarrow$  Deterministic models 1 model run
- → Probabilistic models (ensemble of model runs)

Difference between models largest in extreme situations!



Source: KNMI, regional HiRLAM model

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Events prediction and environmental sensing



Relation between atmospheric scale and time scale (adapted from ECMWF website)





## Weather forecast example



•Numerical Weather Prediction grids in FEWS-NL (Rhine):

#### •KNMI-HIRLAM

- 48 hrs lead time

#### •DWD-LM2

- 78 hrs lead time
- •DWD-GME (global)
- 174 hrs lead time
- •ECMWF deterministic - 240 hrs lead time
- •ECMWF ensemble
  - 240 hrs lead time

    - 51 ensemble members
- •COSMO LEPS (Limited-area Ensemble Prediction System)
  - 160 hrs lead time
  - 16 ensemble members



Dutch forecast system at RWS, weather forecast for River Rhine

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Events prediction and environmental sensing

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# Landslide prediction



- Combination of different information sources and models
- Rain intensity and location important









# Concept of Lead time



#### Influencing factors







# Concept of Lead time



#### Examples: coastal storm surges

- Tropical storm or North Sea: different behaviour
- Changes in tracks create uncertainty

#### NW- storm at 5th December 2013 Higher water levels at UK coast than 1953 Highest water levels after 1953 in Belgium, 15 casualties in NW Europe



#### Available Forecasts in Europe

7 am

**Events prediction and environmental sensing** 

- Global Flood Awareness System (GloFAS)
- Global Flood Partnership (GFP)

1 am

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Source: KNMI (NL)

- Copernicus Emergency Management Service (GMES)
- European Flood Awareness System (EFAS)
- National Forecasting Centres (Meteo/ Hydro)
- Civil Protection Agencies
- INGV (earthquake, Italy)
- CSEM-EMSC (earthquake, Europe) http://www.emsc-csem.org/#2
- http://terremoti.ingv.it/en

Output of Real-time Event Forecasting System  $\rightarrow$  input for Decision Support System



- http://www.globalfloods.eu/en/ http://portal.gdacs.org/Global-Flood-Partnership
- http://www.copernicus.eu/

http://floods.jrc.ec.europa.eu/efas-flood-forecasts.html

1 pm

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## Vulnerability analysis



The Damages estimation block transforms the predicted Events (with their predicted Strength) in Damages to CI elements and, wherever possible, to other types of assets (Buildings, Plants etc.)

The list of Events which will be monitored and whose effects will be "transformed" into Damages are the following:

- Earthquakes
- Abundant rainfalls
- <u>Heat/Cold temperatures waves</u>
- Strong Winds
- Lightning
- Heavy snowfall

- <u>Ice/Frost</u>
- Landslide
- Flash flood
- <u>Flooding</u>
- Mud flows
- Debris avalanches
- <u>Storm surges</u>

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**Events prediction and environmental sensing** 



# Vulnerability analysis



Two different methods will be used to identify "vulnerability" of the different CI elements versus each considered threat

**Events prediction and environmental sensing** 

- a. inferring vulnerability data thresholds from historical data (when available)
  - 1. Elements with pronounced fault correlation with events
  - 2. General trend of vulnerability versus event's strength
- b. getting vulnerability thresholds by CI elements technical data
  - 1. Direct access (from explicit values, when available)
  - 2. Indirect access (from empirical formulas)
- Earthquakes
- Abundant rainfalls
- Heat/Cold temperatures waves
- Strong Winds
- **Lightening**
- Heavy snowfall

- Ice/Frost
- <u>Landslide</u>
- Flash flood
- Flooding

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- Mud flows
- Debris avalanches
- Storm surges



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# Vulnerability analysis: matrix



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Events prediction and environmental sensing







# Vulnerability analysis: abundant rainfalls and heat waves



#### Option (a)

- a. inferring vulnerability data thresholds from historical data (when available)
  - 1. Elements with pronounced fault correlation with events
  - 2. General trend of vulnerability versus event's strength

#### Available data

- historical data of *sparse* GIS-referenced weather stations (or any other types of sensors)
- Log file of faults in CI elements of a given operator
- GIS position of CI elements





# Vulnerability analysis: abundant rainfalls and heat waves



Thiessen tassellation is used for dividing the area of Roma by using official Rain Gauges and Thermometers





# Vulnerability analysis: abundant rainfalls and heat waves



#### Abundant rainfalls and heat waves

We used historical data of rain gauges and thermometers for correlating faults of electrical cabins EC repeatdly occurred in heavy rain days (P>20 mm/day) and hot days ( $T_{max}$ >30 °C).

We have defined the following quantity:

#### $\delta(EC_i)$ = (#faults of EC<sub>i</sub> occurred in critical days)<sup>2</sup> / (# critical days)

If we set  $\delta(EC_i) > 1$ , we get the following map of "vulnerable" EC to rain or to hot waves

The square on the numerator allows to avoid to use a 1-norm value ( $\delta(EC_i)=1$  could also occur in cases when EC<sub>i</sub> is faulted once in a single rainy day).





# Vulnerability analysis: abundant rainfalls and heat waves



# Vulnerability to meteorological events

The vulnerability assessment is based on the statistical elaboration of:

- failure events/anomalies reported by CI owner;
- meteorological time series (last 10 years) of precipitation and temperature.

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## Conclusions



- Hazard prediction always combination of available measured data and model simulations, using different concepts
- Numerical model systems dominant in forecasting systems
- Leads times for warning depended on system behaviour
- Real-time services are increasing: both in quality as well in lead-time for different type of hazards
- The DSS could attempt to support the decision also through the finding of appropriate strategies which could be optimized by using the large amount of information present in the System

**Events prediction and environmental sensing** 

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Critical Infrastructure Preparedness and Resilience Research Network

### Risk analysis tools for events and damages simulations

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University Campus Bio-Medico of Rome, 09-10July 2014





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Outline

- DSS framework;
- Data flow and processing;
- GIS procedures;
- Vulnerability analisys;
- Earthquake event:
  - Real time monitoring
  - Simulation
- Conclusions













### GIS spatial analysis and procedures



### Spatial analysis procedures and geo-processing operations:

- Description and characterization of the study area (Geodatabase);
- Data management (Geomorphology, Seismic Risk, Census, Facilities and CI location, etc.);
- Shake maps processing (PGA/I<sub>MCS</sub>);
- Production of Vulnerability maps
- Elaboration of Damage Scenarios.

<u>Results</u>:

- Real time monitoring to support the management of near/post-event phases;
- Events simulation;
- Consultation via DSS WebGIS application.





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#### Earthquake Event: DSS application example

- First information available immediately after a significant earthquake: magnitude and epicenter.
- Through geo-processing and visualization tools, shaking maps are overlaid with inventories of critical infrastructures (e.g., power/telco neteworks, gas pipelines, transportation, etc.) and vulnerable structures.

Risk analysis tools for events and damages simulation

- Decision makers and responders, by knowing potential impacts and damages, can act more quickly and effectively, immediately after the seismic event.
- Moreover, considering the seismic characteristics and the vulnerability of an area, it is possible to simulate the potential impacts of an earthquake in that area: the results can be exploited to enhance the resilience of structure and infrastructure.



CIPP	
Net	

### Vulnerability analysis

To evaluate the **seismic vulnerability** of structures, a detailed buildings inventory of the interest regional area is needed (source: ISTAT Census dataset).

Aggregated data related to buildings:

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- structural typology (Masonry or Reinforced Concrete);
- age of construction;
- number of storeys.

The **vulnerability index (Iv)** for each census section has been calculated by using the Lagomarsino and Giovinazzi (2006) approach<sup>1</sup>. For each Census parcel the Map reports Iv values, ranging from -6 (min) to di 60 (max).

Construction age	Iv			
Construction age	Masonry	RC		
Before 1919	50	-		
1919–1945	40	-		
1946–1961	30	20		
1962–1971	30	20		
1972-1981	20	20		
1982–1991	20	0		
After 1991	20	0		

Age No. of storeys	<1919	1919–1945	1946–1961	1962–1971	1972–1981	1982–1991	>1991
1	0	0	0	0	0	-6	-6
2	+5	+5	+5	+5	+5	0	0
3	+5	+5	+5	+5	+5	0	0
>4	+10	+10	+10	+10	+10	+6	+6

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Risk analysis tools for events and damages simulation



<sup>1</sup>: Lagomarsino, S.; Giovinazzi, S. Macroseismic and mechanical models for the vulnerability and damage assessment of current buildings. Bull. Earthq. Eng. 2006, 4, 415–443



### Vulnerability analysis



Starting from the detailed inventory of CI (e.g., electrical/telco substations, etc.), it has been extensively evaluated the **seismic vulnerability of each CI element**.

Vulnerability index (Iv) values have been derived from the corresponding Iv value of the building in which each element is located.

Such Iv value was opportunely reduced, taking into account the intrinsic characteristics of the element considered (for example, an electrical substation located under a trapdoor, situated at ground level, is characterised by a very low Iv value)

For each CI has been produced the relative Map reporting Iv values, ranging from -6 (min) to di 60 (max).

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IM substation A -6 - 10 11 - 25 26 - 35 <u>a</u> 36 - 45 46 - 60





















## Earthquake with magnitude of 5.2 on date 21-06-2013 in La Spezia (Lunigiana)



A DEST			Shakemap					
Locations histo	iny		These three maps si recorded by seismor characteristics. The calculated automatic	now the results of the analysis usin neters and strong motion instrume shakemaps are determined for res ally and adjourned progressively a s the encenter. The red triangles	g the software ShakeMa hts and seismological int earch purposes to provi s more data become av-	p designed to provide the level of gr formation regarding the attenuation of de fast estimates of the level of grou allable. See http://snakemap.rm.ingv INGV Itatian National Seismic National	round shaking experienced in a region of the wavefield with distance and the ond shaking produced by the earthqua it/ for additional information.	n using the data site ake. The maps
Туре	Date and Time (UTC)	Latitude	Accelerometric Netw	vision of the Dipartimento della Prote	done Civile.	wek Arrell Mas (n Kg) : La Taeria	INCLASS VIEW IN THE REAL VIEW IN THE	ta lania
Rev 100	2013-06-21 10:33:57	44.15	A.	A A A A A A A A A A A A A A A A A A A			Eler 1	
Rev 1000 ★	2013-06-21 10:33:56	44.09	-	and the second		A State	- Aller	
★ Best location	n and best magnitude unti	l now.	ar [	- this	ar		···	144
Did you feel it?	Fill in the questionnaire.	50	No.00         No.00 <th< td=""><td></td><td>Peak grour Shakemap</td><td>nd acceleration</td><td>Peak velocity Shak</td><td>emap</td></th<>		Peak grour Shakemap	nd acceleration	Peak velocity Shak	emap
			Intensity Sh	akemap	This map shows	read more		









### Earthquake simulation





### Earthquake simulation



- Earthquake simulation (via ad hoc developed widget)
- Selection of epicentre and magnitude
- Seismic parameters processing (PGA, I<sub>MCS</sub> and Damage runtime calculation)

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### Earthquake simulation



- Shake Map (empirical prediction of PGA propagation)
- Earthquake damage scenario
- Level of damage for:

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- Buildings
- CI elements





# Earthquake simulation



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### Conclusions



- GIS-based Decision Support Systems (DSS) are effective tools to support, in an unique framework, risk assessment and consequence analysis based on events prediction/simulation and their impacts.
- With respect to the issues related to natural hazards (e.g. earthquakes), the recent advances in geo-informatics, communication and sensor technologies offer new opportunities.
- The WebGIS interface allows to visualize and analyse the geo-spatial data and thematic maps stored in the system by means of basic functionalities such as: description and characterization of the area of interest, production of thematic maps (e.g., vulnerability), scenarios (e.g. impacts on buildings and CI, etc.).
- The interactive DSS application developed is able to support public stakeholders and CI operators to quickly evaluate consequences and to address activities related to emergency management.









Critical Infrastructure Preparedness and Resilience Research Network

### An Electric-SCADA-based Model to Implement Reconfiguration Procedures in Electric Distribution Grids

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CIPRNet Course inside the Master in Homeland Security Second Edition







### Contents

- Electric SCADA Interdependencies
- **CIPRNet DSS Impact Analysis**
- ✓ From Damages of CI to CI QoS reduction
- Modeling Electric SCADA interdependencies
- ✓ The Rome Case Study
- **Conclusions & Future Work**
- Lesson learnt
- References



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## The Energy sector presents various types of dependencies [1]













### On January 2<sup>nd</sup> 2004, a failure in the Telecom node impacted the SCADA of the Rome grid [2]







### Contents

Electric – SCADA interdependencies

**CIPRNet DSS Impact Analysis** 

- ✓ From Damages of CI to CI QoS reduction
- Modeling Electric SCADA interdependencies
- ✓ The Rome Case Study

**Conclusions & Future Work** 

Lesson learnt

References



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**CIPRNet DSS Impact Analysis** 

- ✓ From Damages of CI to CI QoS reduction
- Modeling Electric SCADA Interdependencies
- ✓ The Rome Case Study

Conclusions & Future Work

Lesson learnt

References





**CIPRNet DSS** 





- ✓ **74 Primary Substations (PS) HV-MV** 220/150/60 kV − 20/8.4 kV)
- ✓ ≈13.500 Secondary Substations (SS) MV-LV (20/8.4 kV 220/380 V) connected in :

serial configuration

✓ Remote Control in specific SS









The procedure considers Interdependencies & the restoration operations of the Electric operator



#### Features:

STS that cannot work due to
he loss of power
Electric SS that cannot work
lue to the loss of tele-control
Average time duration to
econnect the SS
inal configuration of the grid





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## We estimate the electric substations disconnected due to SCADA outage dependencies









mated damaged substations

From its SCADA system, the Electric operator detects that some substations have been disconnected













**CIPRNet DSS Impact Analysis** 

- ✓ From Damages of CI to CI QoS reduction
- Modeling Electric SCADA interdependencies
- ✓ The Rome Case Study

#### **Conclusions & Future Work**

Lesson learnt

References





### **Conclusions & Future Work**



- We have implemented an Electrical Distribution Grid Internal Dependencies simulator
  - Tested on synthetic and realistic scenarios
- We started acquiring the "real" Electrical / Telecom interdependency information in the area of Rome
- We are working with CI Operators to design the interface between CIPRNet DSS and the Electric operator's Information Systems
- We are working on the simulation algorithm to add new functionalities:
  - To consider traffic data impacts on the restoration procedures
  - To include optimization in restoration procedures



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**CIPRNet DSS Impact Analysis** 

- ✓ From Damages of CI to CI QoS reduction
- Modeling Electric SCADA interdependencies
- ✓ The Rome Case Study

Conclusions & Future Work

#### Lesson learnt

#### References





### Lesson learnt



- Electric operators are very interested in tools that can relate the likehood of natural phenomena with the operability of their networks
  - E.g., hot waves, floods may produce disruptions on the electric grid
- The interdependency phenomena are often not well known to by CI operators
  - E.g., the electric operator does not know which BTS controls specific electric SS
- There not exist a specific software tool that models and evaluates the effects of impact on interdependent networks!
  - In general, existing tools should have been so much customized that a new development is preferable







**CIPRNet DSS Impact Analysis** 

- ✓ From Damages of CI to CI QoS reduction
- Modeling Electric SCADA interdependencies
- ✓ The Rome Case Study

Conclusions & Future Work

Lesson learnt

#### References







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Critical Infrastructure Preparedness and Resilience Research Network

#### Application of system of systems model for impacts analysis in large scenarios

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UCBM - Rome (Italy) - 9-10 July 2015





ENEA CI Risk forecast platform





RESILIENCE ENHANCEMENT OF A METROPOLITAN AREA







### Predicting Impacts



• This block estimates the impact that damages will produce on the services delivered by the CI directly impacted by the damages and the impacts on all other CI network because of (inter)dependency phenomena









### The I2Sim simulator



- The i2Sim GUI is written in Java.
  - Takes human input such as port connection, HRTs, etc.
  - Converts the data to the i2Sim Model
- The i2Sim Model is represented using XML
- The i2Sim Engine is written in Python
  - A compiled version of Python solver takes in a i2Sim Model and a event/scenario/timeline file (also in XML)
  - Perform the simulation
  - Generate a simulation result output file in XML format





### The I2Sim engine



#### The HRT is parameterised into continuous functions.



A system of equations is formed to solve for the operating states of each cell.





10/07/2015

#### **I2SIM for Resource Allocation Strategies**







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situatio	on	SS5	Op	oen isolati	on SS5 Circuit	Breaker	NY DAOD	(1998)	<72.3	AC	14 - 30	Stars.
tO	≈0 min	t1	≈0 min tz	2 ≈ 5 min 1 2 t3	≈5 min	t4	COX A			X		





Normal	Failure on Circuit Breaker Remote	Restoration Manual	Restoration	
situation	SS5 Open isolation SS5	Circuit Breaker isolation SS4	Close Switch	A STALLAR SALLAR
t0 ≈ 0 m	in t1 ≈0 min t2 5 min t3 5 m	nin t4 45 min t5 5 mi	t6	- AND





Normal	Failure on Circuit Breaker Remo	te Restoration	Manual	Restoration	Repair time	Return to original	
situation	SS5 Open isolatio	n SS5 Circuit Breaker	isolation SS4	Close Switch	for SS5	configuration	3423
t0 ≈ 0 mi	in $t_1 \approx 0 \min t_2$ t3	5 min t4 45 min	t5 <sup>5</sup> min	Some hours	l t7 ≈ 1!	5 t8	





## Conclusion



- CIPRNET approach for long term impacts assessment in large scenario
- ISSUES

.

- Data gathering
  - A long term process just started!
  - Data homogenisation
    - Different formats
      - Levels of detail
      - Completeness
- Interdependencies simulation
- CIPRNet approach
  - Integration of i2Sim in the loop
  - Ad hoc procedures + GIS methodologies for
    - data homogenisation
  - Maturity level: low
    - Tested on a small scenario
- Future developments
  - I2Sim new functionalities (backups....)
  - Use of standards for data homogenisation
  - Optimization algorithms
    10/07/2015

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Next Step



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